

PAPA JOHN'S ANNOUNCES FIRST QUARTER 2017 RESULTS

Louisville, Kentucky (May 2, 2017) – Papa John's International, Inc. (NASDAQ: PZZA) today announced financial results for the first quarter ended March 26, 2017.

Highlights

- First quarter earnings per diluted share of \$0.77 in 2017 compared to \$0.69 in the first quarter of 2016, an increase of 11.6%
- System-wide comparable sales increases of 2.0% for North America and 6.0% for international
- Digital sales exceeded 60% for the first quarter of 2017
- 2017 outlook reaffirmed

"We're pleased with our solid start to 2017, with good comparable sales and earnings growth despite a challenging environment for restaurants," said Papa John's founder, chairman and CEO John Schnatter. "With our digital sales percentage now over 60% and several initiatives that will build on our industry-leading quality advantage, we are leveraging our strengths to steadily grow the Papa John's business globally for many years to come."

Operating Highlights

(In thousands, except per share amounts)	First Quarter				
	Mar. 26, 2017		Mar. 27, 2016		Increase %
Total revenue	\$	449,266	\$	428,595	4.8%
Operating income		43,681		42,898	1.8%
Net income		28,428		26,182	8.6%
Diluted earnings per share	\$	0.77	\$	0.69	11.6%

All operating highlights are compared to the same period of the prior year, unless otherwise noted.

Consolidated revenues increased \$20.7 million, or 4.8%, for the first quarter of 2017 on higher comparable sales for North America and International. In addition to the impact of higher volumes, North America commissary sales also increased primarily due to higher cheese prices charged to franchisees. The consolidated revenue increase is net

of the unfavorable impact of foreign currency exchange rates of approximately \$3.1 million, which was primarily attributable to the United Kingdom, and the impact of refranchising 42 restaurants in the fourth quarter of 2016.

On higher revenues, consolidated operating income increased \$800,000, or 1.8%, for the first quarter of 2017. Operating income as a percentage of consolidated revenues decreased 0.3% to 9.7% for the first quarter. Significant changes in the operating income percentage are as follows:

- Domestic Company-owned restaurants margin, as a percentage of restaurant sales, decreased 1.6% primarily due to increased labor costs including higher minimum wages and higher delivery costs from higher non-owned automobile claims costs and increased mileage reimbursement costs.
- International margin, as a percentage of international revenues, increased 1.0% primarily due to higher royalty and fee income.
- General and administrative costs, as a percentage of consolidated revenues, decreased 0.9% based on higher revenues.

The first quarter 2017 effective income tax rate was 28.6%, representing a decrease of 3.7% from the prior year comparable period rate of 32.3%. This decrease was primarily due to adopting new guidance for accounting for share-based compensation in the current quarter. This guidance requires excess tax benefits recognized on stock based awards to be recorded as a reduction of income tax expense rather than stockholders' equity. The impact of this adoption decreased our effective tax rate by 3.2%.

Diluted earnings per share increased 11.6% to \$0.77 for the first quarter of 2017. This increase was primarily due to an increase in net income and a decrease in shares outstanding. Diluted earnings per share was favorably impacted by approximately \$0.03 due to the adoption of the new guidance for accounting for share-based compensation. Excluding the impact of this adoption, diluted earnings per share would have increased 7.2% compared to first quarter 2016.

	First Quarter			
	Mar. 26, 2017	Mar. 27, 2016		
Global restaurant sales growth (a)	4.9%	2.3%		
Global restaurant sales growth, excluding the impact of foreign currency (a)	5.5%	4.2%		
Comparable sales growth (b)				
Domestic company-owned restaurants	3.0%	1.0%		
North America franchised restaurants	1.7%	-0.2%		
System-wide North America restaurants	2.0%	0.1%		
System-wide international restaurants	6.0%	5.7%		

Global Restaurant and Comparable Sales Information

- (a) Includes both company-owned and franchised restaurant sales.
- (b) Represents the change in year-over-year sales for the same base of restaurants for the same fiscal periods. Comparable sales results for restaurants operating outside of the United States are reported on a constant dollar basis, which excludes the impact of foreign currency translation.

We believe global restaurant and comparable sales growth information, as defined in the table above, is useful in analyzing our results since our franchisees pay royalties that are based on a percentage of franchise sales. Franchise sales generate commissary revenue in the United States and in certain international markets. Global restaurant and comparable sales growth information is also useful in analyzing industry trends and the strength of our brand. Management believes the presentation of global restaurant sales growth excluding the impact of foreign currency provides investors with useful information regarding underlying sales trends by presenting sales growth excluding the external factor of foreign currency exchange. Franchise restaurant sales are not included in company revenues.

Free Cash Flow

The company's free cash flow, a non-GAAP financial measure, for the first quarter of 2017 and 2016 was as follows (in thousands):

	First Q	First Quarter			
	Mar. 26, 2017	Mar. 27, 2016			
Net cash provided by operating activities (a) Purchases of property and equipment (b)	\$ 47,329 (15,064)	\$ 33,853 (10,249)			
Free cash flow	\$ 32,265	\$ 23,604			

- (a) The increase of \$13.5 million was primarily due to the inclusion in the first quarter of 2016 of a legal settlement of approximately \$12.5 million and higher net income.
- (b) The increase of \$4.8 million was primarily due to construction costs for our new domestic commissary in Georgia, which will open in mid-2017.

We define free cash flow as net cash provided by operating activities (from the consolidated statements of cash flows) less the amounts spent on the purchase of property and equipment. We view free cash flow as an important measure because it is a factor that management uses in determining the amount of cash available for discretionary investment. Free cash flow is not a term defined by GAAP, and as a result, our measure of free cash flow might not be comparable to similarly titled measures used by other companies. Free cash flow should not be construed as a substitute for or a better indicator of the company's liquidity or performance than the company's GAAP measures.

See the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission (SEC) for additional information concerning our operating results and cash flow for the three months ended March 26, 2017.

Global Restaurant Unit Data

At March 26, 2017, there were 5,082 Papa John's restaurants operating in all 50 states and in 45 international countries and territories, as follows:

	Domestic Company- owned	Franchised North America	Total North America	International	System-wide
<u>First Quarter</u>					
Beginning - December 25, 2016	702	2,739	3,441	1,656	5,097
Opened	2	15	17	38	55
Closed	-	(30)	(30)	(40)	(70)
Acquired	1	-	1	-	1
Sold		(1)	(1)	-	(1)
Ending - March 26, 2017	705	2,723	3,428	1,654	5,082
Unit growth (decline)	3	(16)	(13)	(2)	(15)
% increase (decrease)	0.4%	(0.6%)	(0.4%)	(0.1%)	(0.3%)

The company has added 179 net worldwide units over the trailing four quarters. Our development pipeline as of March 26, 2017 included approximately 1,300 restaurants (200 units in North America and 1,100 units internationally), the majority of which are scheduled to open over the next six years.

Share Repurchase Activity

The following table reflects our repurchases for the first quarter 2017 and subsequent repurchases through April 25, 2017 (in thousands):

	Number of			
Period	Shares	Cost		
First Quarter 2017	159	\$ 13,075		
March 27, 2017 through April 25, 2017	49	\$ 3,887		

There were 37.4 million diluted weighted average shares outstanding for the first quarter ended March 26, 2017, representing a decrease of 2.5% over the prior year comparable period. Approximately 36.8 million actual shares of the company's common stock were outstanding as of March 26, 2017.

2017 Outlook

The company is reaffirming its previously issued 2017 outlook.

Conference Call and Website Information

A conference call is scheduled for May 3, 2017 at 10:00 a.m. Eastern Time to review our first quarter 2017 earnings results. The call can be accessed from the company's web page at <u>www.papajohns.com</u> in a listen-only mode, or dial 877-312-8816 (U.S. and Canada) or 253-237-1189 (international). The conference call will be available

for replay, including by downloadable podcast, from the company's web site at <u>www.papajohns.com</u>. The Conference ID is 91077730.

Investors and others should note that we announce material financial information to our investors using our investor relations website, press releases, SEC filings and public conference calls and webcasts. We intend to use our investor relations website as a means of disclosing information about our business, our financial condition and results of operations and other matters and for complying with our disclosure obligations under Regulation FD. The information we post on our investor relations website, including information contained in investor presentations, may be deemed material. Accordingly, investors should monitor our investor relations website, in addition to following our press releases, SEC filings and public conference calls and webcasts. We encourage investors and others to sign up for email alerts at our investor relations page under Shareholder Tools at the bottom right side of the page. These email alerts are intended to help investors and others to monitor our investor relations website by notifying them when new information is posted on the site.

Forward-Looking Statements

Certain matters discussed in this press release and other company communications constitute forward-looking statements within the meaning of the federal securities laws. Generally, the use of words such as "expect," "intend," "estimate," "believe," "anticipate," "will," "forecast," "plan," "project," or similar words identify forward-looking statements that we intend to be included within the safe harbor protections provided by the federal securities laws. Such forward-looking statements may relate to projections or guidance concerning business performance, revenue, earnings, cash flow, contingent liabilities, resolution of litigation, commodity costs, profit margins, unit growth, unit level performance, capital expenditures, and other financial and operational measures. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control. Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements. The risks, uncertainties and assumptions that are involved in our forward-looking statements include, but are not limited to:

- aggressive changes in pricing or other marketing or promotional strategies by competitors, which may adversely affect sales and profitability; and new product and concept developments by food industry competitors;
- changes in consumer preferences or consumer buying habits, including changes in general economic conditions or other factors that may affect consumer confidence and discretionary spending;
- the adverse impact on the company or our results caused by product recalls, food quality or safety issues, incidences of foodborne illness, food contamination and other general public health concerns about our company-owned or franchised restaurants or others in the restaurant industry;

- failure to maintain our brand strength, quality reputation and consumer enthusiasm for our better ingredients marketing and advertising strategy;
- the ability of the company and its franchisees to meet planned growth targets and operate new and existing restaurants profitably, including difficulties finding qualified franchisees, store level employees or suitable sites;
- increases in food costs or sustained higher other operating costs. This could include increased employee compensation, benefits, insurance, tax rates, new regulatory requirements or increasing compliance costs;
- increases in insurance claims and related costs for programs funded by the company up to certain retention limits, including medical, owned and non-owned automobiles, workers' compensation, general liability and property;
- disruption of our supply chain or commissary operations which could be caused by our sole source of supply of cheese or limited source of suppliers for other key ingredients or more generally due to weather, natural disasters including drought, disease, or geopolitical or other disruptions beyond our control;
- increased risks associated with our international operations, including economic and political conditions, instability or uncertainty in our international markets, especially emerging markets, fluctuations in currency exchange rates, difficulty in meeting planned sales targets and new store growth;
- the impact of current or future claims and litigation, including labor and employment-related claims;
- current, proposed or future legislation that could impact our business;
- failure to effectively execute succession planning, and our reliance on the multiple roles of our founder, chairman and chief executive officer, who also serves as our brand spokesperson;
- disruption of critical business or information technology systems, or those of our suppliers, and risks associated with systems failures and data privacy and security breaches, including theft of confidential company, employee and customer information, including payment cards; and
- changes in GAAP, including new standards for accounting for share-based compensation that may result in changes to our net income. Based on recent share prices, the impact of the 2017 adoption of this guidance is expected to be favorable throughout 2017.

These and other risk factors are discussed in detail in "Part I. Item 1A. – Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 25, 2016. We undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise, except as required by law.

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For more information about the company, please visit <u>www.papajohns.com</u>.

Contact: Lance Tucker Chief Financial Officer 502-261-7272

Papa John's International, Inc. and Subsidiaries Condensed Consolidated Statements of Income

	Three Months Ended					
	Mar	ch 26, 2017	March 27, 2016			
(In thousands, except per share amounts)	(Uı	naudited)	(U	naudited)		
Revenues:						
Domestic company-owned restaurant sales	\$	206,896	\$	205,679		
North America franchise royalties and fees		27,607		26,476		
North America commissary and other sales		186,245		168,985		
International		28,518		27,455		
Total revenues		449,266		428,595		
Costs and expenses:						
Operating costs (excluding depreciation and amortization						
shown separately below):						
Domestic company-owned restaurant expenses		165,419		161,310		
North America commissary and other expenses		173,712		156,806		
International expenses		17,990		17,590		
General and administrative expenses		38,007		40,247		
Depreciation and amortization		10,457		9,744		
Total costs and expenses		405,585		385,697		
Operating income		43,681		42,898		
Net interest expense		(1,810)		(1,489)		
Income before income taxes		41,871		41,409		
Income tax expense		11,972		13,358		
Net income before attribution to noncontrolling interests		29,899		28,051		
Income attributable to noncontrolling interests		(1,471)		(1,869)		
Net income attributable to the company	\$	28,428	\$	26,182		
Calculation of income for earnings per share:						
Net income attributable to the company	\$	28,428	\$	26,182		
Change in noncontrolling interest redemption value	Ψ	520	Ψ	220,102		
Net income attributable to participating securities		(117)		(110)		
Net income attributable to common shareholders	\$	28,831	\$	26,292		
	Ψ	20,031	Ψ	20,272		
Basic earnings per common share	\$	0.78	\$	0.69		
Diluted earnings per common share	\$	0.77	\$	0.69		
Basic weighted average common shares outstanding		36,810		37,931		
Diluted weighted average common shares outstanding		37,350		38,297		
Dividends declared per common share	\$	0.20	\$	0.175		

Papa John's International, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

(In thousands)		March 26, 2017 (Unaudited)		December 25, 2016 (Note)	
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Assets					
Current assets:					
Cash and cash equivalents	\$	22,715	\$	15,563	
Accounts receivable, net		60,586		59,691	
Notes receivable, net		3,626		3,417	
Income taxes receivable		-		2,372	
Inventories		22,711		25,132	
Prepaid expenses and other current assets		29,899		33,143	
Assets held for sale		6,031		6,257	
Total current assets		145,568		145,575	
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Property and equipment, net		230,765		230,473	
Notes receivable, less current portion, net		10,443		10,141	
Goodwill		85,787		85,529	
Deferred income taxes		212		769	
Other assets		43,674		40,078	
Total assets	\$	516,449	\$	512,565	
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Liabilities and stockholders' equity Current liabilities:					
	\$	27.262	¢	42 701	
Accounts payable	2	37,362	\$	42,701	
Income and other taxes payable		16,357		8,540	
Accrued expenses and other current liabilities		66,705		76,789	
Total current liabilities		120,424		128,030	
Deferred revenue		3,157		3,313	
Long-term debt, net		294,332		299,820	
Deferred income taxes		10,559		10,047	
Other long-term liabilities		56,704		53,093	
Total liabilities		485,176		494,303	
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Redeemable noncontrolling interests		8,735		8,461	
Total stockholders' equity		22,538		9,801	
Total liabilities, redeemable noncontrolling interests and stockholders' equity	\$	516,449	\$	512,565	

Note: The Condensed Consolidated Balance Sheets have been derived from the audited consolidated financial statements, but do not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

Papa John's International, Inc. and Subsidiaries Consolidated Statements of Cash Flows

	Three Months Ended					
(In thousands)	March 2	6, 2017	March 27, 2016			
	(Unau	dited)	(Unaudited)			
Operating activities						
Net income before attribution to noncontrolling interests	\$	29,899	\$	28,051		
Adjustments to reconcile net income to net cash provided by						
operating activities:						
Provision for uncollectible accounts and notes receivable		(417)		216		
Depreciation and amortization		10,457		9,744		
Deferred income taxes		1,015		7,141		
Stock-based compensation expense		2,736		2,172		
Other		769		1,101		
Changes in operating assets and liabilities, net of acquisitions:		(1.0.10)				
Accounts receivable		(1,048)		6,457		
Income taxes receivable		2,372		4,107		
Inventories		2,425		(612)		
Prepaid expenses and other current assets		3,440		1,624		
Other assets and liabilities		(1,577)		(614)		
Accounts payable		(5,239)		(10,007)		
Income and other taxes payable		7,817		277		
Accrued expenses and other current liabilities		(5,164)		(16,738)		
Deferred revenue		(156)		934		
Net cash provided by operating activities		47,329		33,853		
Investing activities						
Purchases of property and equipment		(15,064)		(10,249)		
Loans issued		(715)		(917)		
Repayments of loans issued		863		1,275		
Acquisitions, net of cash acquired		(21)		(11,202)		
Other		7		159		
Net cash used in investing activities		(14,930)		(20,934)		
Financing activities						
Net (repayments) proceeds on line of credit facility		(5,575)		61,500		
Cash dividends paid		(7,354)		(6,628)		
Tax payments for equity award issuances		(2,259)		(5,670)		
Proceeds from exercise of stock options		3,248		922		
Acquisition of Company common stock		(13,075)		(66,033)		
Distributions to noncontrolling interest holders		(702)		(980)		
Other		396		294		
Net cash used in financing activities		(25,321)		(16,595)		
Effect of exchange rate changes on cash and cash equivalents		74		(58)		
Change in cash and cash equivalents		7,152		(3,734)		
Cash and cash equivalents at beginning of period		15,563		21,006		
Cash and cash equivalents at end of period	\$	22,715	\$	17,272		