# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 5, 2021

Commission File Number: 000-21660

# PAPA JOHN'S INTERNATIONAL, INC.

 (Exact name of registrant as specified in its charter)

 Delaware
 61-1203323

 (State or other jurisdiction of
 (I.R.S. Employer Idea)

(State or other jurisdiction of (I.R.S. Employer Identification incorporation or organization) Number)

2002 Papa Johns Boulevard

Louisville, Kentucky 40299-2367 (Address of principal executive offices)

(502) 261-7272

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

Securities registered pursuant to Section 12(b) of the Act:

Title of each class:	Trading Symbol	Name of each exchange on which registered:
Common stock, \$0.01 par value	PZZA	The NASDAQ Stock Market LLC

Securities registered pursuant to Section 12(g) of the Act: None

## Section 2 – Financial Information

### Item 2.02 Results of Operations and Financial Condition

On August 5, 2021, Papa John's International, Inc. issued a press release announcing second quarter 2021 financial results.

### Section 9 – Financial Statements and Exhibits

### Item 9.01 Financial Statements and Exhibits

(d) Exhibits

Exhibit Number	Description
99.1	Papa John's International, Inc. press release dated August 5, 2021.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## PAPA JOHN'S INTERNATIONAL, INC.

(Registrant)

Date: August 5, 2021

By: /s/ Ann Gugino

Ann Gugino Chief Financial Officer EXHIBIT INDEX

Exhibit Number	Description of Exhibit
<u>99.1</u>	Papa John's International, Inc. press release dated August 5, 2021.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

## Papa John's Announces Second Quarter 2021 Financial Results and Significant Increase in Dividend

LOUISVILLE, Ky.--(BUSINESS WIRE)--August 5, 2021--Papa John's International, Inc. (NASDAQ: PZZA) today announced financial results for the three and six months ended June 27, 2021.

Second quarter 2021 highlights compared to prior year

- Total company revenues increased 11.8% to \$515.0 million
- Comparable sales up 5.2% in North America and 21.2% Internationally; Global system-wide restaurant sales of \$1.2 billion, up 12.2% driven by innovation, strong customer retention and accelerating domestic and international unit growth
- 55 net unit openings driven by International growth
- Loss per diluted share of (\$2.30), including Special items of \$3.23 per share, largely related to repurchase and conversion of Series B Convertible Preferred Stock; Adjusted earnings per diluted share grew to \$0.93 from \$0.48 a year ago
- For first six months of 2021, cash flow from operations of \$128.0 million, up from \$87.7 million a year ago; free cash flow of \$100.1 million up from \$67.0 million
- Increases return to common shareholders with 56% increase in annual dividend rate to \$1.40 per share; declares third quarter dividend of \$0.35 per share

"Papa John's delivered an eighth consecutive quarter of growth, with system-wide sales up 12% in Q2. We extended the record sales results we achieved a year ago, sustaining our industry outperformance as markets continue reopening," said President & CEO Rob Lynch. "Robust two-year comparable sales results – up 33% in North America and 27% internationally – reflect the impact our multi-faceted innovation strategy has had across every area of our business, powered by the effort of our team members and franchisees."

Mr. Lynch continued, "Papa John's strong brand and highly-attractive unit economics are driving accelerated restaurant openings by both new and existing franchisees, resulting in a record 123 net unit openings in the first half of 2021. In addition to growing AUVs, development is now a significant component of rising system-wide sales. With our business firing on all cylinders, we are more confident than ever that Papa John's strategy and growth model position us solidly for long-term growth, as we build the world's best pizza delivery company."

#### **Financial Highlights**

	<b>Three Months Ended</b>					Six Months Ended						
In thousands, except per share amounts	June 27, 2021	J	une 28, 2020		Increase Decrease)		June 27, 2021	J	une 28, 2020		Increase Decrease)	
Revenue	\$ 515,008	\$	460,623	\$	54,385	\$	1,026,754	\$	870,482	\$	156,272	
Operating income	44,637		30,534		14,103		91,499		46,006		45,493	
Net income	32,254		20,614		11,640		66,137		29,057		37,080	
Diluted (loss) earnings per share	(2.30)		0.48		(2.78)		(1.47)		0.65		(2.12)	
Adjusted diluted earnings per share (a)	0.93		0.48		0.45		1.94		0.65		1.29	

(a) Adjusted diluted earnings per share is a non-GAAP measure that excludes "Special items," which impact comparability. Special items of \$112.4 million and \$115.4 million for the three and six months ended June 27, 2021 include \$109.9 million of a one-time charge in each period associated with the repurchase and conversion of all shares of the company's Series B Convertible Preferred Stock ("Series B Preferred Stock") and \$3.3 million and \$7.2 million for the three and six month ended June 27, 2021, respectively, of strategic corporate reorganization costs associated with the company's new office in Atlanta, Georgia projected to open in the fall of 2021. The reconciliation of GAAP to non-GAAP financial results is included in "Reconciliation of Non-GAAP Financial Measures" below.

#### Revenues

Consolidated revenues of \$515.0 million increased \$54.4 million, or 11.8%, in the second quarter of 2021 compared to the second quarter of 2020 primarily as a result of higher comparable sales of 5.2% for North America restaurants, which benefited from continued menu, delivery and digital innovation as reflected in higher company-owned restaurant revenues, franchise royalties and commissary sales. Higher commodity costs also positively impacted commissary sales. International revenues also increased primarily due to higher royalties from strong comparable sales results of 21.2% for the quarter and higher unit counts.

#### **Operating Results**

Consolidated operating income of \$44.6 million for the second quarter of 2021 increased \$14.1 million compared to the second quarter of 2020. The increase primarily reflects strong sales on higher comparable sales and year-over-year unit growth domestically and internationally. Additionally, the second quarter of 2021 benefited from a higher effective royalty rate and additional franchise royalties of \$5.1 million compared to the comparable period in 2020 primarily as a result of ending in the third quarter of 2020 our temporary franchise support program.

Diluted loss per share was \$2.30 for the second quarter of 2021 representing a decrease of \$2.78 over the second quarter of 2020. Diluted loss per share included \$3.15 per diluted share in the second quarter of 2021 from a reduction in net income attributable to common shareholders related to the repurchase and conversion of all shares of Series B Preferred Stock. This charge reflects the excess of the one-time cash payment over the carrying value of the Series B Preferred Stock. Excluding the impact of Special items, adjusted diluted earnings per share was \$0.93 representing an increase of \$0.45 over the second quarter of 2020.

#### **Global Restaurant Sales Information**

Global restaurant and comparable sales information for the three and six months ended June 27, 2021, compared to the three and six months ended June 28, 2020 are as follows (See "Supplemental Information and Financial Statements" below for related definitions):

	Three Mont	<b>Three Months Ended</b>		Ended	
	June 27, 2021	June 28, 2020	June 27, 2021	June 28, 2020	
Comparable sales growth:					
Domestic company-owned restaurants	5.6%	22.6%	13.8%	14.4%	
North America franchised restaurants	5.2%	29.7%	15.1%	17.2%	
North America restaurants	5.2%	28.0%	14.8%	16.6%	
International restaurants	21.2%	5.3%	22.2%	3.8%	
Total comparable sales growth	9.0%	22.2%	16.6%	13.3%	
System-wide restaurant sales growth:					
(excluding the impact of foreign currency)					
Domestic company-owned restaurants	5.2%	13.9%	13.1%	6.9%	
North America franchised restaurants	6.4%	29.4%	15.8%	17.5%	
North America restaurants	6.2%	25.7%	15.2%	15.0%	
International restaurants	35.7%	5.5%	32.2%	6.8%	
Total global system-wide restaurant sales growth	12.2%	20.8%	19.0%	13.0%	

### **Global Restaurant Unit Data**

As of June 27, 2021, there were 5,523 Papa John's restaurants operating in 49 countries and territories, as follows:

	Domestic Company- owned	Franchised North America	Total North America	International	System-wide
Second Quarter					
Beginning - March 28, 2021	589	2,709	3,298	2,170	5,468
Opened	-	24	24	71	95
Closed	-	(13)	(13)	(27)	(40)
Ending - June 27, 2021	589	2,720	3,309	2,214	5,523
Net unit growth	-	11	11	44	55
Trailing four quarters net store (decline)/growth	(9)	34	25	151	176

### Free Cash Flow

The company's free cash flow (a non-GAAP financial measure defined as net cash provided by operating activities, less purchases of property and equipment and dividends paid to preferred shareholders) for the six months ended 2021 and 2020, respectively, was as follows (in thousands):

		Six Months Ended						
	June 27, 2021	,		June 28, 2020				
Net cash provided by operating activities	\$	128,030	\$	87,658				
Purchases of property and equipment		(21,543)		(13,795)				
Dividends paid to preferred shareholders (1)		(6,394)		(6,825)				
Free cash flow	\$	100,093	\$	67,038				

(1) This does not include the cash consideration paid for the repurchase and conversion of the Series B Preferred Stock. See "Repurchase and Conversion of Series B Preferred Stock" below for additional information.

We view free cash flow as an important financial measure because it is one factor that management uses in determining the amount of cash available for discretionary investment. Free cash flow is not a term defined by GAAP, and as a result, our measure of free cash flow might not be comparable to similarly titled measures used by other companies. Free cash flow should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP measures.

See the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Quarterly Report on Form 10-Q filed with the SEC for additional information concerning our operating results for the three and six months and cash flow for the six months ended June 27, 2021.

#### **Repurchase and Conversion of Series B Preferred Stock**

On May 13, 2021, the company completed the previously announced repurchase and conversion to common stock of all of the shares of Series B Preferred Stock owned by affiliates of Starboard Value LP. Additionally, on June 7, 2021, all of the remaining outstanding shares of the Series B Preferred Stock, owned by certain franchisee investors, were repurchased or converted to common stock. Collectively, these actions were taken in return for cash payments of \$188.6 million. The company also recorded a reduction to net income attributable to common shareholders of \$109.9 million as a result of the transaction. This one-time charge to equity reflects the excess of the cash payments over the carrying value of the respective Series B Preferred Stock. Following these transactions, there was no Series B Preferred Stock outstanding as of the end of the quarter.

#### Cash Dividend

The company paid common and preferred stock dividends of \$10.4 million in the second quarter of 2021. On August 3, 2021, our Board of Directors approved a 55.6% increase in the company's dividend rate per common share, from \$0.90 on an annual basis to \$1.40 on an annual basis, and subsequently declared a third quarter dividend of \$0.35 per common share, of which approximately \$12.8 million will be paid to common stockholders. The common share dividend will be paid on August 27, 2021 to stockholders of record as of the close of business on August 16, 2021. The declaration and payment of any future dividends will be at the discretion of our Board of Directors.

### **Conference Call**

A conference call is scheduled for August 5, 2021 at 8:00 a.m. Eastern Time to review the company's second quarter 2021 earnings results. The call can be accessed from the company's web page at www.papajohns.com in a listen-only mode or dial 877-312-8816 (U.S. and Canada) or 253-237-1189 (International). The conference call will be available for replay, including by downloadable podcast, from the company's web. The Conference ID is 2924699.

#### Forward-Looking Statements

Certain matters discussed in this press release and other company communications that are not statements of historical fact constitute forward-looking statements within the meaning of the federal securities laws. Generally, the use of words such as "expect," "intend," "estimate," "believe," "anticipate," "will," "forecast," "plan," "project," or similar words identify forward-looking statements that we intend to be included within the safe harbor protections provided by the federal securities laws. Such forward-looking statements include or may relate to projections or guidance concerning business performance, revenue, earnings, cash flow, earnings per share, share repurchases, the financial impact of the temporary business opportunities, disruptions and temporary changes in demand we are experiencing related to the current outbreak of the novel coronavirus disease (COVID-19), commodity costs, currency fluctuations, profit margins, unit growth, unit level performance, capital expenditures, restaurant and franchise development, the duration of changes in consumer behavior caused by the pandemic, our plans to open a new office in Atlanta, the associated reorganization costs and the related organizational, employment and real estate changes that are expected, royalty relief, the effectiveness of our menu innovations and other business initiatives, marketing efforts, and other financial and operational measures. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control.

Our forward-looking statements are based on our assumptions which are based on currently available information, including assumptions about our ability to manage difficulties and opportunities associated with or related to the COVID-19 pandemic, including risks related to: the impact of governmental restrictions on freedom of movement and business operations including quarantines, social distancing requirements and mandatory business closures; changes in consumer demand or behavior; labor shortages at company and/or franchised stores; impact of delayed new store openings, both domestically and internationally; the overall contraction in global economic activity, including increased unemployment; our ability to navigate changing governmental programs and regulations relating to the pandemic; the increased risk of phishing and other cyber-attacks; and our ability to successfully implement or fully realize the anticipated benefits of our corporate reorganization and new office in Atlanta, Georgia and corporate reorganization in the timeframes we desire or within the expected range of expenses, or at all. In addition, turnover in our support teams due to our relocations to Georgia could distract our employees, decrease employee morale, harm our reputation, and negatively impact the overall performance of our corporate support teams. Actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements. These and other risks, uncertainties and assumptions that are involved in our forward-looking statements are discussed in detail in "Part I. Item 1A. – Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 27, 2020. We undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise, except as required by law.

For more information about the company, please visit www.papajohns.com.

#### **Supplemental Information and Financial Statements**

#### **Definition**

"Comparable sales" represents the change in year-over-year sales for the same base of restaurants for the same fiscal periods. "Global system-wide restaurant sales" represents total restaurant sales for all company-owned and franchised stores open during the comparable periods, and "Global system-wide restaurant sales growth" represents the change in such sales year-over-year. We believe North America, international and global restaurant and comparable sales growth and Global system-wide restaurant sales information is useful in analyzing our results since our franchisees pay royalties and marketing fund contributions that are based on a percentage of franchise sales. Comparable sales and Global system-wide restaurant sales for restaurants operating outside of the United States are reported on a constant dollar basis, which excludes the impact of foreign currency translation. Franchise sales also generate commissary revenue in the United States and in certain international markets. Franchise restaurant and comparable sales growth information is also useful for comparison to industry trends and evaluating the strength of our brand. Management believes the presentation of franchise restaurant sales growth without being impacted by swings in the external factor of foreign currency. Franchise restaurant sales are not included in the company's revenues.

#### **Reconciliation of Non-GAAP Financial Measures**

The table below reconciles our GAAP financial results to our adjusted financial results, which are non-GAAP measures. The non-GAAP adjusted results shown below and within this press release, which exclude the items in the table below (collectively defined as "Special items"), should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP results. Management believes presenting certain financial information excluding the Special items is important for purposes of comparison to current year results. In addition, management uses these metrics to evaluate the company's underlying operating performance and to analyze trends.

	Three Months Ended					Six Months Ended			
(In thousands, except per share amounts)		June 27, 2021		June 28, 2020		June 27, 2021		une 28, 2020	
GAAP operating income	\$	44,637	\$	30,534	\$	91,499	\$	46,006	
Strategic corporate reorganization costs (1)		3,328				7,211			
Adjusted operating income	\$	47,965	\$	30,534	\$	98,710	\$	46,006	
GAAP net (loss)/income attributable to common shareholders	\$	(79,898)	\$	15,707	\$	(49,542)	\$	20,933	
Strategic corporate reorganization costs (1)		3,328		-		7,211		-	
Repurchase and conversion of Series B Preferred Stock (2)		109,852		-		109,852		-	
Tax effect of strategic corporate reorganization costs (3)		(745)		-		(1,615)		-	
Adjusted net income attributable to common shareholders	\$	32,537	\$	15,707	\$	65,906	\$	20,933	
GAAP diluted (loss)/earnings per share	\$	(2.30)	\$	0.48	\$	(1.47)	\$	0.65	
Strategic corporate reorganization costs (1)		0.10		-		0.22		-	
Repurchase and conversion of Series B Preferred Stock (2)		3.15		-		3.23		-	
Tax effect of strategic corporate reorganization costs (3)		(0.02)		-		(0.04)		-	
Adjusted diluted earnings per share	\$	0.93	\$	0.48	\$	1.94	\$	0.65	

(Note) The above table does not include the impact of allocation of undistributed earnings to participating securities for Special items.

(1) Represents strategic corporate reorganization costs associated with our new office in Atlanta, Georgia projected to open in the fall of 2021.

(2) Represents the one-time charge related to the repurchase and conversion of all shares of Series B Preferred Stock and includes related professional fees incurred as part of the transaction.

(3) The tax effect for strategic corporate reorganization costs was calculated by applying the 2021 marginal tax rate of 22.4%. There was no tax effect on the repurchase and conversion of the Series B Preferred Stock as the one-time charge was non-deductible for tax purposes.

### Papa John's International, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

		June 27, 2021	I	December 27, 2020
(In thousands)	(U	naudited)		(Note)
Assets				
Current assets:				
Cash and cash equivalents	\$	96,213	\$	130,204
Accounts receivable, net		75,839		90,135
Notes receivable, current portion		11,398		11,318
Income tax receivable		1,084		1,273
Inventories		29,843		30,265
Prepaid expenses and other current assets		47,966		43,212
Total current assets		262,343		306,407
Departy and aquinment not		198,818		200 805
Property and equipment, net		,		200,895
Finance lease right-of-use assets, net		22,840		16,840
Operating lease right-of-use assets		166,090		148,110
Notes receivable, less current portion, net		34,418		36,538
Goodwill		81,103		80,791
Deferred income taxes		10,388		10,800
Other assets	-	79,744		72,389
Total assets	\$	855,744	\$	872,770
Current liabilities: Accounts payable	\$	31,496	\$	37,370
Income and other taxes payable		28,763		10,263
Accrued expenses and other current liabilities		187,789		174,563
Current deferred revenue		20,536		
Current finance lease liabilities				19,590
		4,726		19,590 3,545
Current operating lease liabilities				
Current operating lease liabilities Current portion of long-term debt		4,726		3,545
		4,726 23,194		3,545 23,538
Current portion of long-term debt Total current liabilities		4,726 23,194 20,000 316,504		3,545 23,538 20,000 288,869
Current portion of long-term debt Total current liabilities Deferred revenue		4,726 23,194 20,000 316,504 13,017		3,545 23,538 20,000 288,869 13,664
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities		4,726 23,194 20,000 316,504 13,017 18,555		3,545 23,538 20,000 288,869 13,664 13,531
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities		4,726 23,194 20,000 316,504 13,017 18,555 143,940		3,545 23,538 20,000 288,869 13,664 13,531 124,666
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net		4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810		3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net Deferred income taxes		4,726 23,194 20,000 316,504 13,017 18,555 143,940		3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292 948
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net		4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810 278		3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net Deferred income taxes Other long-term liabilities Total liabilities		4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810 278 100,699	·	3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292 948 111,364 881,334
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net Deferred income taxes Other long-term liabilities		4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810 278 100,699		3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292 948 111,364
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net Deferred income taxes Other long-term liabilities Total liabilities Series B Convertible Preferred Stock Redeemable noncontrolling interests		4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810 278 100,699 996,803  6,839		3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292 948 111,364 881,334 251,901 6,474
Current portion of long-term debt Total current liabilities Deferred revenue Long-term finance lease liabilities Long-term operating lease liabilities Long-term debt, less current portion, net Deferred income taxes Other long-term liabilities Total liabilities Series B Convertible Preferred Stock	<u> </u>	4,726 23,194 20,000 316,504 13,017 18,555 143,940 403,810 278 100,699 996,803	<u> </u>	3,545 23,538 20,000 288,869 13,664 13,531 124,666 328,292 948 111,364 881,334 251,901

Note: The Condensed Consolidated Balance Sheet at December 27, 2020 has been derived from the audited consolidated financial statements, but does not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

### Papa John's International, Inc. and Subsidiaries Condensed Consolidated Statements of Operations

		<b>Three Months Ended</b>		Six Months En			ded	
	June 27, 2021 (Unaudited)			June 28, 2020		ne 27, 2021	June 28, 2020	
(In thousands, except per share amounts)				naudited)	J)	U <b>naudited)</b>	<b>(</b> U	naudited)
Revenues:								
Domestic company-owned restaurant sales	\$	196,124	\$	186,506	\$	393,358	\$	347,946
North America franchise royalties and fees		32,475		24,174		65,190		43,614
North America commissary revenues		186,641		167,619		371,519		323,041
International revenues		37,614		28,093		72,221		54,152
Other revenues		62,154		54,231		124,466	_	101,729
Total revenues		515,008		460,623		1,026,754		870,482
Costs and expenses:								
Operating costs (excluding depreciation and amortization								
shown separately below):								
Domestic company-owned restaurant expenses		154,293		145,168		310,181		274,279
North America commissary expenses		172,227		154,467		342,911		298,739
International expenses		21,430		18,304		41,048		33,405
Other expenses		56,246		51,345		112,053		97,302
General and administrative expenses		53,698		48,428		103,709		96,079
Depreciation and amortization		12,477		12,377		25,353		24,672
Total costs and expenses		470,371		430,089		935,255		824,476
Operating income		44,637		30,534		91,499		46,006
Net interest expense		(3,649)		(3,627)		(7,296)		(7,594)
Income before income taxes		40,988		26,907		84,203		38,412
Income tax expense		7,398		4,956		15,330		7,468
Net income before attribution to noncontrolling interests		33,590		21,951		68,873		30,944
Net income attributable to noncontrolling interests		(1,336)		(1,337)		(2,736)		(1,887)
Net income attributable to the company	\$	32,254	\$	20,614	\$	66,137	\$	29,057
Calculation of net (loss) income for earnings per share:								
Net income attributable to the company	\$	32,254	\$	20,614	\$	66,137	\$	29,057
Dividends on redemption of Series B Convertible Preferred Stock	+	(109,852)	-		+	(109,852)	-	
Dividends paid to participating securities		(2,300)		(3,347)		(5,827)		(6,818)
Net income attributable to participating securities				(1,560)				(1,306)
Net (loss) income attributable to common shareholders	\$	(79,898)	\$	15,707	\$	(49,542)	\$	20,933
Basic (loss) earnings per common share	\$	(2.30)	\$	0.49	\$	(1.47)	\$	0.65
	\$	(2.30)	\$	0.48	\$	(1.47)	\$	0.65
Diluted (loss) earnings per common share	<u>.</u>	(2.50)	φ	0.40	Φ	(1.47)	φ	0.05
Basic weighted average common shares outstanding		34,729		32,335		33,739		32,214
Diluted weighted average common shares outstanding		34,729		32,619		33,739		32,444
Dividends declared per common share	\$	0.225	\$	0.225	\$	0.450	\$	0.450

### Papa John's International, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows

	Six Months Ended			nded	
(In thousands)		ne 27, 2021	June 28, 202		
	(U	naudited)	J)	J <b>naudited)</b>	
Operating activities					
Net income before attribution to noncontrolling interests	\$	68,873	\$	30,944	
Adjustments to reconcile net income to net cash provided by					
operating activities:					
(Credit) provision for allowance for credit losses on accounts and notes receivable		(1,200)		1,051	
Depreciation and amortization		25,353		24,672	
Deferred income taxes		(1,397)		(1,502)	
Stock-based compensation expense		8,202		8,742	
Other		467		1,090	
Changes in operating assets and liabilities, net of acquisitions:					
Accounts receivable		13,299		(8,571)	
Income tax receivable		189		4,278	
Inventories		430		(5,017)	
Prepaid expenses and other current assets		1,092		9,657	
Other assets and liabilities		(11,380)		8,065	
Accounts payable		(5,874)		1,558	
Income and other taxes payable		18,500		3,601	
Accrued expenses and other current liabilities		12,123		10,269	
Deferred revenue		(647)		(1,179)	
Net cash provided by operating activities		128,030		87,658	
Investing activities					
Purchases of property and equipment		(21,543)		(13,795)	
Notes issued		(5,263)		(13,795) (9,596)	
Repayments of notes issued		7,922		6,462	
Acquisitions, net of cash acquired		(699)		0,402	
Other		116		14	
Net cash used in investing activities		(19,467)		(16,915)	
Financing activities					
Repayments of term loan		(10,000)		(10,000)	
Net proceeds (repayments) of revolving credit facilities		85,000		(9,884)	
Proceeds from exercise of stock options		8,100		21,704	
Dividends paid to common stockholders		(14,844)		(14,520)	
Dividends paid to preferred stockholders		(6,394)		(6,825)	
Tax payments for equity award issuances		(3,887)		(1,579)	
Repurchase of Series B Convertible Preferred Stock		(188,647)		—	
Acquisition of Company common stock		(8,188)			
Distributions to noncontrolling interests		(2,320)		(945)	
Other		(1,691)		(704)	
Net cash used in financing activities		(142,871)		(22,753)	
Effect of exchange rate changes on cash and cash equivalents		317		(202)	
Change in cash and cash equivalents		(33,991)		47,788	
Cash and cash equivalents at beginning of period		130,204		27,911	
Cash and cash equivalents at end of period	\$	96,213	\$	75,699	

# Contacts

Ann Gugino Chief Financial Officer 502-261-7272

Steve Coke Senior Vice President of Financial Operations, Accounting and Reporting 502-261-7272