

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 8-K

Current Report
Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported):
September 7, 2021

Commission File Number: 000-21660

PAPA JOHN'S INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

Delaware **61-1203323**
(State or other jurisdiction of (I.R.S. Employer Identification
incorporation or organization) Number)

2002 Papa Johns Boulevard
Louisville, Kentucky 40299-2367
(Address of principal executive offices)

(502) 261-7272
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

Title of each class:	Trading Symbol	Name of each exchange on which registered:
Common stock, \$0.01 par value	PZZA	The NASDAQ Stock Market LLC

Securities registered pursuant to Section 12(g) of the Act: **None**

Item 7.01. Regulation FD Disclosure.

On September 7, 2021, Papa John's International, Inc. (the "**Company**") commenced an offering pursuant to exemptions from the registration requirements of the Securities Act of 1933, as amended (the "**Offering**") for the issuance of \$400 million aggregate principal amount of senior notes due 2029 (the "**Notes**").

In connection with the Offering, the Company disclosed certain information to prospective investors in a preliminary offering memorandum, dated September 7, 2021. The preliminary offering memorandum disclosed certain information that supplements or updates certain prior disclosures of the Company. Pursuant to Regulation FD, the Company is furnishing herewith excerpts of certain information presented in the preliminary offering memorandum as Exhibit 99.1 to this Form 8-K.

Item 8.01 Other Information.

On September 7, 2021, the Company issued a press release announcing its intention to offer \$400 million aggregate principal amount of Notes in the Offering. The Notes will be guaranteed by each of the Company's existing and future domestic restricted subsidiaries that are guarantors or borrowers under the Amended Credit Agreement (as defined below) or other certain indebtedness. Concurrently with the closing of the Offering, the Company will amend and restate its existing credit agreement (the "**Amended Credit Agreement**") with JPMorgan Chase Bank, Inc., as administrative agent. Pursuant to the Amended Credit Agreement, the Company's existing revolving credit facility will be increased to an aggregate principal amount of \$600 million and the maturity will be extended for an additional five-year term (the "**Amended Revolving Credit Facility**").

The Company intends to use the net proceeds from the Offering, together with borrowings under the Amended Revolving Credit Facility, to repay outstanding borrowings under the Company's existing revolving credit facility and term loan facility and to pay all related fees and expenses.

There can be no assurance that the Offering or the Amended Credit Agreement will be completed. A copy of the press release is attached hereto as Exhibit 99.2 and is incorporated by reference herein.

The information contained in this report, including the exhibits hereto, shall not constitute an offer to sell, or a solicitation of an offer to purchase, any Notes in any jurisdiction in which such an offer, solicitation or sale would be unlawful.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

[99.1](#) [Excerpts from preliminary offering memorandum of Papa John's International, Inc., dated September 7, 2021.](#)

[99.2](#) [Press Release, dated September 7, 2021.](#)

104 Cover Page Interactive Data File – the cover page XBRL tags are embedded within the Inline XBRL Document

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

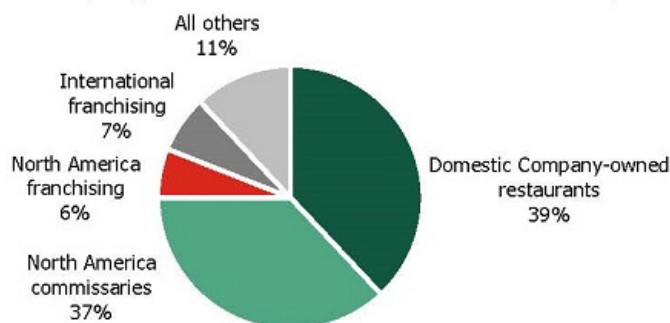
PAPA JOHN'S INTERNATIONAL, INC.

By: /s/ Caroline Oyler
Caroline Oyler
Chief Legal and Risk Officer

Date: September 7, 2021

Our Business Segments

Revenue by segment for the twelve months ended June 27, 2021



Domestic Company-Owned Restaurants (Approximately 39% of revenue for the twelve months ended June 27, 2021) — The Domestic Company-owned restaurant segment consists of the operations of all domestic Company-owned restaurants, defined as restaurants located in the contiguous United States (the “U.S.”), and derives its revenues principally from retail sales of pizza, “Papadias”, which are flatbread-style sandwiches, and side items, including breadsticks, cheesesticks, chicken poppers and wings, dessert items and canned or bottled beverages. Of the total 3,309 North American restaurants open as of June 27, 2021, 589 units, or approximately 18%, were Company-owned. Domestic Company-owned restaurants generated system-wide sales, revenues and operating income of \$746 million, \$746 million and \$43 million, respectively, in the twelve months ended June 27, 2021.

North America Commissaries (Approximately 37% of revenue for the twelve months ended June 27, 2021) — The North America commissary segment comprises 11 full-service regional dough production and distribution QC Centers in the U.S., which supply pizza sauce, dough, food products, paper products, smallwares and cleaning supplies twice weekly to each traditional restaurant served. This system enables us to monitor and control product quality and consistency while lowering food and other costs. We also have one QC Center in Canada, which produces and distributes fresh dough. We evaluate the QC Center system capacity in relation to existing restaurants’ volumes and planned restaurant growth, and facilities are developed or upgraded as operational or economic conditions warrant. To ensure consistent food quality, each domestic franchisee is required to purchase dough and pizza sauce from our QC Centers and to purchase all other supplies from our QC Centers or other approved suppliers. The North America commissary segment generated revenues and operating income of \$729 million and \$37 million, respectively, in the twelve months ended June 27, 2021.

North America Franchising (Approximately 6% of revenue for the twelve months ended June 27, 2021) — The North America franchising segment consists of our franchise sales and support activities and derives its revenues from the sale of franchise and development rights and the collection of royalties from our franchisees located in the U.S. and Canada. Our North American franchised restaurants, which included 2,720 restaurants as of June 27, 2021, generated average annual unit sales of approximately \$1.0 million in 2020. These sales, while not included in the Company’s revenues, contribute to our royalty revenues, franchisee marketing fund contributions and commissary revenue. The North America franchising segment generated system-wide sales, revenues and operating income of \$2,685 million, \$118 million and \$111 million, respectively, in the twelve months ended June 27, 2021.



International Franchising (Approximately 7% of revenue for the twelve months ended June 27, 2021) — The International franchising segment principally consists of distribution sales to franchised Papa John's restaurants located in the United Kingdom (the "UK") and our international franchise sales and support activities, which derive revenues from sales of franchise and development rights and the collection of royalties from our international franchisees. International franchisees are defined as all franchise operations outside of the U.S. and Canada. As of June 27, 2021, there were 2,214 international restaurants, all of which are franchised. The Company currently operates one international QC Center, which is in the UK. Other QC Centers outside the U.S. are operated by franchisees pursuant to license agreements or by other third parties. The international franchising segment generated system-wide sales, revenues and operating income of \$1,171 million, \$142 million and \$33 million, respectively, in the twelve months ended June 27, 2021.

All Others (Approximately 11% of revenue for the twelve months ended June 27, 2021) — We refer to all other business units that do not meet the quantitative thresholds for determining reportable segments, which are not operating segments, as "all others," which consists of operations that derive revenues from the sale, principally to Company-owned and franchised restaurants, of printing and promotional items, franchise contributions to marketing funds and information systems and related services used in restaurant operations, including our point-of-sale system, online and other technology-based ordering platforms.

Our Franchise Program

We continue to attract qualified and experienced franchisees, whom we consider to be a vital part of our system's continued growth. We believe our relationship with our franchisees is fundamental to the performance of our brand and we strive to maintain a collaborative relationship with our franchisees. Franchisees are approved on the basis of the applicant's business background, restaurant operating experience and financial resources.

North America Development and Franchise Agreements — We enter into development agreements with our franchisees in North America for the opening of a specified number of restaurants within a defined period of time and specified geographic area. The franchise agreement is generally executed once a franchisee secures a location. Our current standard franchise agreement requires the franchisee to pay a royalty fee of 5% of sales, and the majority of our existing franchised restaurants have a 5% contractual royalty rate in effect. Incentives offered from time to time, including new store incentives, will reduce the contractual royalty rate paid. We provided financial assistance for traditional North America franchisees in 2018, 2019 and 2020 in the form of lower royalties, royalty-based service incentives and targeted relief as well as additional contributions to the Papa John's Marketing Fund ("PJMF"). Over the past several years, we have offered various development incentive programs for domestic franchisees to accelerate unit openings. Such incentives included the following for 2020 traditional openings: (1) waiver of all or part of the standard one-time franchise fee; (2) waiver of all or part of the 5% royalty fee for a period of time; (3) credit for new store equipment; and (4) credit to be applied toward a future food purchase, under certain circumstances. We believe development incentive programs have accelerated unit openings, and we expect to continue to utilize such development incentives. Substantially all existing franchise agreements have an initial 10-year term with a 10-year renewal option. We have the right to terminate a franchise agreement for a variety of reasons, including a franchisee's failure to make payments when due or to adhere to our operational policies and standards. Many state franchise laws limit our ability as a franchisor to terminate or refuse to renew a franchise.

International Development and Franchise Agreements — In international markets, we have either a development agreement or a master franchise agreement with a franchisee for the

Our Competitive Strengths and Business Strategies

We are committed to delivering on our brand promise “BETTER INGREDIENTS. BETTER PIZZA.” and a business strategy designed to drive sustainable long-term, profitable growth.

Differentiated, premium leading brand centered around “Better Ingredients. Better Pizza.” – We believe that using high-quality ingredients leads to superior quality pizzas. Our original crust pizza dough is made from six simple ingredients and is fresh, never frozen. We also top our pizzas with real cheese made from mozzarella, pizza sauce made with vine-ripened tomatoes, and meat free of fillers. We were the first national pizza delivery chain to announce the removal of artificial flavors and synthetic colors from our entire food menu. Our pizzas do not contain high fructose corn syrup, palm oil, MSG, BHA or BHT preservatives, cellulose or partially hydrogenated oils. We are committed to delivering the best experience for our customers, which starts with using high-quality ingredients in our menu items.

Digital platform driving growth – We utilize technology to deliver a better customer experience, improve operational efficiencies and inform our decision-making. Our loyalty and one-to-one marketing platforms help us retain loyal customers and attract new ones. We also partner with three of the four top domestic delivery aggregators to meet customer demand for our products. The coronavirus (“**COVID-19**”) pandemic has accelerated customer demand for our products through alternate delivery channels, and these changes have enabled us to meet customer demand during the pandemic, especially during peak times when our delivery teams are working at full capacity. As a result of our investments in technology and innovation, digital sales now comprise over 75% of total sales, which contributed to an increase of 10 million new customers in fiscal 2020. As of June 27, 2021, we had over 20 million Papa Rewards loyalty members, representing approximately 500,000 new members each month in fiscal 2021 and an increase of over 5 million members since June 28, 2020. Our Papa Rewards loyalty members generated approximately 50% of sales in the quarter ended June 27, 2021. In addition, domestic sales through our national aggregator partnerships increased approximately 50% compared to the quarter ended June 28, 2020.

Consumer-led menu innovation – Our innovation is informed by our customers. We utilize customer feedback, including insights from the data generated by our digital platform, to create new and exciting menu items that keep our consumers engaged. New product innovations are designed to increase sales without adding costs or significant operational complexity to our restaurants. Our menu innovations in 2020 included Garlic Parmesan Crust, toasted handheld “Papadias” flatbread-style sandwiches and Jalapeno Popper Rolls, followed by Epic Stuffed Crust Pizza at the end of the year, which has contributed significantly to the Company’s strong comparable sales growth in the first half of 2021. These innovative products bring consumers to our platform, drive ticket growth and build loyalty, reinforcing our position as a fast-growing, powerful brand in the industry.

Growing global business with significant white space domestically and internationally – We continue to expand our footprint, both domestically and internationally. Our growth is dependent on maintaining a strong franchise system and improving unit economics. We seek to attract and retain franchisees with experience in restaurant or retail operations and with the financial resources and management capability to open single or multiple locations. While each Papa John’s franchisee manages and operates its own restaurants and business, we devote significant resources to providing franchisees with assistance in restaurant operations, quality assurance, technology, training, marketing, site selection and restaurant design. The COVID-19 pandemic negatively impacted our ability to open stores during 2020, both domestically and internationally, but as interest has increased in our brand and certain public health-related restrictions have been lifted, our expanding development pipeline is on track to be a key long-term growth driver. We expect overall unit growth to come

increasingly from international markets. In addition, we recently announced an expanded partnership with Drake Food Service International ("**DFSI**"), our largest franchisee. As part of the agreement, DFSI plans to open over 220 Papa John's restaurants by 2025, including more than 170 across Latin America, Spain and Portugal, where DFSI currently operates other restaurant brands in excess of 280 locations. DFSI plans to open 50 new Papa John's restaurants in the UK over the next four years, where it recently purchased over 60 Papa John's restaurants in London, making it the brand's largest franchisee in the country. Under the terms of this expanded partnership, DFSI is expected to operate more than 560 Papa John's restaurants in total by 2025.

Highly-franchised business model – A large majority of Papa John's restaurants are franchised, with 4,934 franchised restaurants of the Company's total 5,523 restaurants, including all of the Company's 2,214 international restaurants. We believe a franchised model provides resiliency of earnings and presents us with an opportunity to enhance growth with less capital investment than a traditional company-operated restaurant model. In addition, Papa John's franchise owners benefit from our award-winning brand, foodservice capabilities and the Papa John's digital and delivery model. We provide our franchisees with marketing and advertising support, high-quality menu items and operating expertise. While international sales represented only 25% of our system-wide sales during the twelve months ended June 27, 2021, we believe that international markets provide us with an additional avenue for profitable growth.

Attractive financial profile with strong free cash flow generation – Since fiscal 2018, we have meaningfully improved our margin and cash flow profile, driven by increased scale and global growth in same store sales. As a result of continued menu, delivery and digital innovation, two-year comparable sales increased 33% in North America and 27% internationally from June 30, 2019 to June 27, 2021, resulting in seven consecutive quarters of industry comparable sales out-performance relative to our peers. In addition, we have increased our Adjusted EBITDA margin by approximately 410 basis points in fiscal 2018 to the twelve months ended June 27, 2021 while more than tripling our free cash flow over the same time period. Please see "—Summary Historical and Other Financial Data" for a definition of Adjusted EBITDA, a reconciliation of Adjusted EBITDA to net income, the most closely comparable financial measure calculated in accordance with GAAP, and a calculation of Adjusted EBITDA margin. Our business model generates strong cash flow with limited capital expenditure requirements that typically approximate between 2.0% and 3.0% of total revenues, which has enabled us to reduce our net debt to Adjusted EBITDA ratio from nearly 5.6x for fiscal 2018 to 1.8x for the twelve months ended June 27, 2021, after giving pro forma effect to the issuance of the Notes, the entering into of the Amended Credit Agreement and the application of the net proceeds therefrom as described in "Use of Proceeds". Please see "—Summary Historical and Other Financial Data" for a description of how we calculate net debt to Adjusted EBITDA, a definition of net debt and a reconciliation of net debt to total debt, the most closely comparable financial measure calculated in accordance with GAAP.

Experienced management team with proven records of building great companies – Our management team is among the most experienced in the Quick Service Restaurant ("**QSR**") industry. Our senior management team, led by President and Chief Executive Officer Robert Lynch, has an average of over 20 years of experience and has worked for some of the top companies within and outside the food industry. Our management team successfully led us through previous challenges, including the ongoing COVID-19 pandemic, and continues to drive innovation and growth for the Company. Other of our senior operating executives have backgrounds with leading, global companies and we believe that this combination of backgrounds and experience will enable us to maintain and grow our business in the future.

EBITDA, Adjusted EBITDA Margin, free cash flow and net debt. Management believes that these non-GAAP measures provide management and investors with useful insight into the operating performance of the business. The presentation of these non-GAAP financial measures should be considered in addition to our GAAP results and these measures are not intended to be a substitute for the financial information prepared and presented in accordance with GAAP. Our non-GAAP measures and the related adjustments may differ from non-GAAP measures used by other companies and should only be used to evaluate our results of operations in conjunction with our corresponding GAAP results.

- (2) A reconciliation of Adjusted EBITDA (defined as net income attributable to the Company, including non-controlling interest, depreciation and amortization, net interest expense, income tax expense, stock-based compensation expense, (gain)/loss on refranchising, strategic corporate reorganization costs and special charges (including legal and advisory fees, reimagining costs and write-off of branded assets and mark-to-market adjustment on option valuation) to net income attributable to the Company is provided below:

	For the Twelve Months Ended June 27, 2021	For the Six Months Ended June 27, 2021	For the Six Months Ended June 28, 2020	2020	Fiscal 2019	2018
	(unaudited)				(audited)	
(in thousands of U.S. Dollars)						
Net income attributable to the Company	\$ 95,012	\$ 66,138	\$ 29,057	\$ 57,932	\$ 4,866	\$ 2,474
Non-controlling interest	3,532	2,736	1,887	2,682	791	1,599
Depreciation and amortization	50,387	25,353	24,672	49,705	47,281	46,403
Net interest expense	14,594	7,296	7,593	14,891	19,489	24,856
Income tax expense	22,609	15,329	7,469	14,748	(611)	2,624
Stock-based compensation expense	15,769	8,202	8,742	16,310	15,303	9,936
(Gain)/loss on refranchising	—	—	—	—	(4,739)	289
Strategic corporate reorganization costs Special charges	13,196	7,211	—	5,985	—	—
Legal and advisory fees	—	—	—	—	8,306	19,475
Reimagining costs and write-off of branded assets	—	—	—	—	—	5,841
Mark-to-market adjustment on option valuation	—	—	—	—	5,914	—
Adjusted EBITDA	\$215,099	\$132,265	\$79,420	\$162,253	\$96,600	\$113,497

- (3) Defined as Adjusted EBITDA divided by total revenues.
- (4) Defined as net cash provided by operating activities less the purchases of property and equipment and dividends paid to preferred stockholders. A reconciliation of free cash flow to net cash provided by operating activities is provided below:

	For the Twelve Months Ended June 27, 2021	For the Six Months Ended June 27, 2021	For the Six Months Ended June 28, 2020	2020	Fiscal 2019	2018
	(unaudited)				(audited)	
(in thousands of U.S. Dollars)						
Net cash provided by operating activities	\$226,811	\$128,030	\$87,658	\$186,439	\$61,749	\$92,454
Purchases of property and equipment	(43,400)	(21,543)	(13,795)	(35,652)	(37,711)	(42,028)
Dividends paid to preferred stockholders .	(13,218)	(6,394)	(6,825)	(13,649)	(10,020)	—
Free cash flow	\$170,193	\$100,093	\$67,038	\$137,138	\$14,018	\$50,426

- (5) Defined as total debt less cash and cash equivalents. For June 27, 2021, net debt is presented as adjusted to reflect the issuance of the Notes, the entering into of the Amended Credit Agreement and the application of the net proceeds therefrom as described in "Use of Proceeds." A reconciliation of net debt to total debt is provided below:

	As of June 27, 2021	As of December 27, 2020
	(unaudited)	(audited)
(in thousands of U.S. Dollars)		
Total debt^(a)	\$470,785	\$395,840
Cash and cash equivalents	96,213	\$130,204
Net debt	\$374,572	\$265,636

	For the Twelve Months Ended June	For the Six Months Ended June	For the Six Months Ended June	Fiscal		
	27, 2021	27, 2021	28, 2020	2020	2019	2018
Domestic Company- owned restaurants	13.9%	13.8%	14.4%	14.2%	(2.7)%	(9.0)%
North America franchised restaurants	17.3%	15.1%	17.2%	18.6%	(2.0)%	(6.7)%
North America restaurants	16.5%	14.8%	16.6%	17.6%	(2.2)%	(7.3)%
International restaurants	21.6%	22.2%	3.8%	12.6%	1.1%	(1.6)%
Total comparable sales growth	17.8%	16.6%	13.3%	16.3%	(1.4)%	(6.1)%

Results of Operations

Six Months Ended June 27, 2021 Compared to the Six Months Ended June 28, 2020

The following table sets forth the various components of our condensed consolidated statements of operations expressed as a percentage of total revenues, except operating costs which are expressed as a percentage of the associated revenue component.

(\$ in thousands)	Six Months Ended				Increase (Decrease)
	June 27, 2021	June 28, 2020			
			% of Related Revenues	% of Related Revenues	
Revenues:					
Domestic Company-owned restaurant sales	\$ 393,358	\$ 347,946			
North America franchise royalties and fees	65,190	43,614			
North America commissary revenues	371,519	323,041			
International revenues	72,221	54,152			
Other revenues	124,466	101,729			
Total revenues	1,026,754	870,482			
Costs and expenses:					
Operating costs (excluding depreciation and amortization shown separately below):					
Domestic Company-owned restaurant expenses	310,181	274,279	78.9%	78.8%	0.1%
North America commissary expenses	342,911	298,739	92.3%	92.5%	(0.2)%
International expenses	41,048	33,405	56.8%	61.7%	(4.9)%
Other expenses	112,053	97,302	90.0%	95.6%	(5.6)%
General and administrative expenses	103,709	96,079	10.1%	11.0%	(0.9)%
Depreciation and amortization	25,353	24,672	2.5%	2.8%	(0.3)%
Total costs and expenses	935,255	824,476	91.1%	94.7%	(3.6)%
Operating income	91,499	46,006	8.9%	5.3%	3.6%
Net interest expense	(7,296)	(7,594)	(0.7)%	(0.9)%	0.2%
Income before income taxes	\$ 84,203	\$ 38,412	8.2%	4.4%	3.8%

Revenues

Consolidated revenues increased \$156.3 million, or 18.0%, to \$1.03 billion, for the six months ended June 27, 2021.

Domestic Company-owned restaurant sales increased \$45.4 million, or 13.1%, for the six months ended June 27, 2021 compared to the prior year comparable period. The increase was primarily

Papa John's International, Inc. Announces Proposed \$400 Million Senior Notes Offering

LOUISVILLE, Ky.--(BUSINESS WIRE)--September 7, 2021--Papa John's International, Inc. (NASDAQ: PZZA) ("**Papa John's**") announced today that it plans to offer up to \$400 million aggregate principal amount of senior notes due 2029 (the "**Notes**") in a private transaction exempt from the registration requirements of the Securities Act of 1933, as amended (the "**Act**"). The Notes will be guaranteed by each of Papa John's existing and future domestic restricted subsidiaries that are guarantors or borrowers under its Amended Credit Agreement (as defined below) or certain other indebtedness.

Concurrently with the closing of the offering of the Notes, Papa John's will amend and restate its existing credit agreement (the "**Amended Credit Agreement**") with JPMorgan Chase Bank, Inc., as administrative agent. Pursuant to the Amended Credit Agreement, Papa John's existing revolving credit facility will be increased to an aggregate principal amount of \$600 million and the maturity will be extended for an additional five-year term.

Papa John's intends to use the net proceeds from the offering of the Notes, together with borrowings under its amended revolving credit facility, to repay outstanding borrowings under its existing revolving credit facility and term loan facility and to pay all related fees and expenses. There can be no assurance that the offering of the Notes or the Amended Credit Agreement will be completed.

The Notes and the related guarantees have not been registered under the Act or the securities laws of any other jurisdiction and may not be offered or sold in the United States absent registration or an applicable exemption. The Notes will be offered only to persons reasonably believed to be qualified institutional buyers under Rule 144A and to persons outside the United States under Regulation S.

This press release is neither an offer to sell nor a solicitation of an offer to buy any securities, nor shall there be any offer, solicitation or sale of the Notes in any jurisdiction in which such offer, solicitation or sale would be unlawful.

Forward-Looking Statements

Papa John's cautions that this press release contains forward-looking statements, including, without limitation, statements regarding the anticipated offering of the Notes, the Amended Credit Agreement, the repayment of indebtedness under its existing revolving credit facility and term loan facility and the other expected use of proceeds. These forward-looking statements are based on management's current expectations and involve a number of risks and uncertainties, including, among other things, material adverse changes in economic or industry conditions generally and the market demand for the Notes. If one or more of these risks or other risks materialize, actual results may vary materially from those expressed or implied in these forward-looking statements. For a more complete discussion of other risk factors affecting Papa John's, see Papa John's filings with the Securities and Exchange Commission, including Papa John's quarterly report on Form 10-Q for the six months ended June 27, 2021 and its annual report on Form 10-K for the fiscal year ended December 27, 2020. Papa John's cautions not to place undue reliance on these forward-looking statements, which speak only as of the date of this release, and undertakes no obligation to update or revise any forward-looking statement, except to the extent required by applicable law.

Contacts

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