

#### For more information, contact:

Lance Tucker Chief Financial Officer 502-261-4218

# PAPA JOHN'S ANNOUNCES SECOND QUARTER 2012 RESULTS

EPS Increased 29.8% on Strong Comparable Sales of 5.7% for North America and 6.1% for International

Louisville, Kentucky (July 31, 2012) – Papa John's International, Inc. (NASDAQ: PZZA) today announced financial results for the three and six months ended June 24, 2012.

#### **Highlights**

- Second quarter earnings per diluted share of \$0.61 in 2012, or an increase of 29.8% over earnings per diluted share of \$0.47 in 2011
- System-wide comparable sales increased 5.7% for North America and increased 6.1% for international during the quarter
- 40 worldwide net unit openings during the quarter
- 2012 earnings guidance raised to a range of \$2.45 to \$2.55; comparable sales guidance raised for both North America (updated guidance range of +2% to +3%) and International (updated guidance range of +4.0% to +5.5%)

"We had an outstanding second quarter as our system continued its strong sales momentum with significant comparable sales increases for our North American and International operations," said Papa John's founder, chairman, and chief executive officer, John Schnatter. "We continue to win with consumers, as we recently were recognized with Brand of the Year honors in the Pizza Chain Category of the 2012 Harris Poll EquiTrend Study, and we achieved the highest rating ever by an individual brand in the Limited Service Restaurant Category of the 2012 American Customer Satisfaction Index (ACSI)."

Second quarter 2012 revenues were \$318.6 million, an 8.5% increase from second quarter 2011 revenues of \$293.5 million. Second quarter 2012 net income was \$14.8 million compared to second quarter 2011 net income of \$12.1 million. Second quarter 2012 diluted earnings per share were \$0.61, compared to second quarter 2011 diluted earnings per share of \$0.47.

Revenues were \$649.9 million for the six months ended June 24, 2012, a 7.2% increase from revenues of \$606.0 million for the same period in 2011. Net income was \$31.5 million (\$33.8 million excluding the \$2.3 million Incentive Contribution discussed later in this press release) for the six months ended June 24, 2012, compared to net income of \$28.6 million for the same period in 2011. Diluted earnings per share were \$1.30 (\$1.39 excluding the Incentive Contribution) for the six months ended June 24, 2012, compared to \$1.11 in the prior year.

## **Global Restaurant and Comparable Sales Information**

	Three Mon	ths Ended	Six Months Ended			
	June 24, 2012	June 26, 2011	June 24, 2012	June 26, 2011		
Global restaurant sales growth (a)	9.8%	5.6%	7.9%	8.3%		
Global restaurant sales growth, excluding the impact of foreign currency (a)	10.4%	4.8%	8.3%	7.8%		
Comparable sales growth (b)						
Domestic company-owned restaurants	7.4%	2.1%	5.1%	4.4%		
North America franchised restaurants	5.1%	(0.1%)	2.7%	2.9%		
System-wide North America restaurants	5.7%	0.4%	3.3%	3.3%		
System-wide international restaurants	6.1%	4.8%	7.2%	5.2%		

- (a) Includes both company-owned and franchised restaurant sales.
- (b) Represents the change in year-over-year sales for the same base of restaurants for the same fiscal periods. Comparable sales results for restaurants operating outside of the United States are reported on a constant dollar basis, which excludes the impact of foreign currency conversion.

Management believes global restaurant and comparable sales information, as defined in the table above, is useful in analyzing our results since our franchisees pay royalties that are based on a percentage of franchise sales. Franchise sales generate commissary revenue in the United States and in certain international markets. Global restaurant and comparable sales information is also useful in analyzing industry trends

and the strength of our brand. Franchise restaurant sales are not included in company revenues.

# **Revenue and Operating Highlights**

#### Revenues

Consolidated revenues increased \$25.0 million, or 8.5%, for the second quarter of 2012 and increased \$43.9 million, or 7.2%, for the six months ended June 24, 2012. The increases in revenues were due to the following:

- Domestic company-owned restaurant sales increased \$15.9 million, or 12.4%, and \$21.0 million, or 7.9%, for the three and six months ended June 24, 2012, respectively, due to increases in comparable sales of 7.4% and 5.1% and the net acquisition of 50 restaurants in Denver and Minneapolis from a franchisee in the second quarter of 2012.
- North America franchise royalty revenue increased approximately \$1.0 million, or 5.5%, and \$1.8 million, or 4.7%, for the three and six months ended June 24, 2012, respectively, primarily due to increases in comparable sales of 5.1% and 2.7% and increases in net franchise units over the prior year.
- Domestic commissary sales increased \$5.6 million, or 4.6%, and \$15.5 million, or 6.2%, for the three and six months ended June 24, 2012, respectively, primarily due to an increase in the volume of restaurant sales.
- International revenues increased \$3.1 million, or 21.8%, and increased \$7.2 million, or 26.7%, for the three and six months ended June 24, 2012, respectively, primarily due to increases in the number of restaurants and increases in comparable sales of 6.1% and 7.2%, calculated on a constant dollar basis.

# Operating Highlights

All comparisons are versus the same period of the prior year and exclude the Incentive Contribution. See "Marketing Incentive Contribution" below for further information.

Second quarter 2012 income before income taxes was \$24.0 million, compared to \$19.1 million, or a 25.8% increase. Income before income taxes was \$54.8 million for the six months ended June 24, 2012, compared to \$45.8 million, or a 19.6% increase.

Income before income taxes is summarized in the following table on a reporting segment basis (in thousands):

		Thr	ee I	Months Ended				Six Months Ended				
	J	une 24,	J	une 26,	Ir	crease	June 24,		June 26,		, Increa	
		2012		2011	(Decrease)		2012		2011		(Decrease	
Domestic company-owned												
restaurants (a)	\$	9,358	\$	7,421	\$	1.937	\$	21,679	\$	18,304	\$	3,375
Domestic commissaries		7,978		4,321		3,657		19,144		13,875		5,269
North America franchising		16,619		16,240		379		34,759		34,249		510
International		320		(250)		570		592		(1,066)		1,658
All others		471		(298)		769		866		(676)		1,542
Unallocated corporate expenses (b)		(10,025)		(8,517)		(1,508)		(25,191)		(18,286)		(6,905)
Elimination of intersegment losses												
(profits)		(481)		150		(631)		(471)		(553)		82
Income before income taxes		24,240		19,067		5,173		51,378		45,847		5,531
Incentive Contribution (income)												
expense		(250)		-		(250)		3,471		-		3,471
Income before income taxes,												
excluding Incentive Contribution	\$	23,990	\$	19,067	\$	4,923	\$	54,849	\$	45,847	\$	9,002

- (a) The six months ended June 24, 2012 includes the benefit of a \$1.0 million advertising credit from the Papa John's Marketing Fund related to the Incentive Contribution.
- (b) Includes the impact of the Incentive Contribution in 2012 (\$250,000 increase for the three-month period and a \$4.5 million reduction for the six-month period).

The increase in income before income taxes for the three months ended June 24, 2012, of \$4.9 million is primarily due to the following:

- Domestic company-owned restaurants operating income improved approximately \$1.9 million primarily due to comparable sales increases as well as favorable commodity costs.
- Domestic commissaries income improved approximately \$3.7 million primarily due to the increase in net units and comparable sales.
- North America Franchising and International improved due to the increase in net units and strong comparable sales results.
- These increases were slightly offset by higher unallocated corporate expenses of \$1.5 million primarily due to an increase in short-term management incentive costs.

The increase in income before income taxes for the six months ended June 24, 2012, of \$9.0 million is primarily due to the same reasons noted above.

The effective tax rates were 34.2% and 33.8% for the three and six months ended June 24, 2012, representing increases of 2.7% and 0.6% from the prior year rates. Our effective income tax rate may fluctuate from quarter to quarter for various reasons, including the settlement or resolution of specific federal and state issues. Second quarter

2011 included a significant tax refund associated with the resolution of prior years' tax matters.

The company's free cash flow for the first six months of 2012 and 2011 was as follows (in thousands):

	June 24, 2012	June 26, 2011
Net cash provided by operating activities Purchase of property and equipment	\$ 65,162 (15,046)	\$ 52,925 (12,422)
Free cash flow *	\$ 50,116	\$ 40,503

<sup>\*</sup>The increase in free cash flow is due to higher operating income and favorable changes in working capital.

We define free cash flow as net cash provided by operating activities (from the consolidated statements of cash flows) less the purchase of property and equipment. We view free cash flow as an important measure because it is one factor that management uses in determining the amount of cash available for discretionary investment. Free cash flow is not a term defined by accounting principles generally accepted in the United States ("GAAP") and as a result our measure of free cash flow might not be comparable to similarly titled measures used by other companies. Free cash flow should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP measures.

See the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission for additional information concerning our operating results and cash flow for the three- and six-month periods ended June 24, 2012.

## **Global Restaurant Unit Data**

At June 24, 2012, there were 3,973 Papa John's restaurants operating in all 50 states and in 33 countries, as follows:

	Domestic Company- owned	Franchised North America	Total North America	International	System-wide
Second Quarter					
Beginning - March 25, 2012	597	2,498	3,095	838	3,933
Opened	-	35	35	32	67
Closed	(2)	(10)	(12)	(15)	(27)
Acquired	56	8	64	-	64
Divested	(8)	(56)	(64)	-	(64)
Ending - June 24, 2012	643	2,475	3,118	855	3,973
Year-to-date Beginning - December 25, 2011	598	2,463	3,061	822	3,883
Opened	390	2,403	3,001	55	137
Closed	(3)	(22)	(25)	(22)	(47)
Acquired	56	8	64	(22)	64
Divested	(8)	(56)		-	(64)
Ending - June 24, 2012	643	2,475	3,118	855	3,973
Restaurants at June 26, 2011	595	2,393	2,988	745	3,733
Restaurant unit growth	48	82	130	110	240
% increase	8.1%	3.4%	4.4%	14.8%	6.4%

Our development pipeline as of June 24, 2012 included approximately 1,500 restaurants (300 units in North America and 1,200 units internationally), the majority of which are scheduled to open over the next six years.

#### Acquisitions

As previously announced, effective April 23, 2012, we acquired 56 franchised Papa John's restaurants in the Denver and Minneapolis markets, six of which were subsequently refranchised. The purchase price, which was paid in cash, was \$5.2 million net of \$700,000 divestiture proceeds from the six restaurants sold. We do not expect the acquisition to have a material impact on our 2012 operating results.

## **Marketing Incentive Contribution**

As previously announced, in connection with a new multi-year supplier agreement, the company received a \$5.0 million supplier marketing payment in the first quarter of 2012. The company is recognizing the supplier marketing payment evenly as

income over the five-year term of the agreement (\$250,000 per quarter). The company then contributed the supplier marketing payment to the Papa John's Marketing Fund ("PJMF"), an unconsolidated, non-profit corporation, for the benefit of domestic restaurants. The company's contribution to PJMF was fully expensed in the first quarter of 2012.

PJMF elected to distribute the \$5.0 million supplier marketing payment to the domestic system as advertising credits in the first quarter of 2012. Our domestic company-owned restaurants' portion of the adverting credits resulted in an increase in income before income taxes of approximately \$1.0 million in the first quarter.

The overall impact of these transactions, defined as the "Incentive Contribution," increased income before income taxes \$250,000 in the second quarter of 2012 and reduced income before income taxes by approximately \$3.5 million for the six-month period, as outlined in the table below. The impact for full-year 2012 will be a reduction to income before income taxes of approximately \$3.0 million (diluted earnings per share reduction of \$0.08). The following table reconciles our GAAP financial results to the adjusted financial results, excluding the impact of the Incentive Contribution, for the three and six months ended June 24, 2012:

	Three I	Months Ended	Six Mont	x Months Ended			
	June 24	4, June 26,	June 24,	<b>June 26,</b>			
(In thousands, except per share amounts)	2012	2011	2012	2011			
	Φ 24.24	10	ф. <b>51.25</b> 0	<b>45045</b>			
Income before income taxes, as reported	\$ 24,24	10 \$ 19,067	\$ 51,378	\$ 45,847			
Incentive Contribution	(25		3,471				
Income before income taxes, excluding							
Incentive Contribution	\$ 23,99	90 \$ 19,067	\$ 54,849	\$ 45,847			
Net income, as reported	\$ 14,76	59 \$ 12,124	\$ 31,513	\$ 28,551			
Incentive Contribution	(16	54) -	2,275				
Net income, excluding Incentive Contribution	\$ 14,60	\$ 12,124	\$ 33,788	\$ 28,551			
Earnings per diluted share, as reported	\$ 0.6	51 \$ 0.47	\$ 1.30	\$ 1.11			
Incentive Contribution			0.09				
Earnings per diluted share, excluding							
Incentive Contribution	\$ 0.6	\$ 0.47	\$ 1.39	\$ 1.11			

The non-GAAP measures shown above, which exclude the Incentive Contribution, should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP measures. Management believes presenting the financial information excluding the impact of the Incentive Contribution is important for purposes of comparison to prior year results. In addition, management uses these non-GAAP measures to allocate resources, and analyze trends and underlying operating performance. Annual cash bonuses, and certain long-term incentive programs

for various levels of management, are based on financial measures that exclude the Incentive Contribution.

#### **Share Repurchase Activity**

The company repurchased 585,000 shares of its common stock for \$24.9 million during the three months ended June 24, 2012 and repurchased 957,000 shares for \$38.7 million during the six months ended June 24, 2012. Subsequent to quarter-end through July 26, 2012, the company repurchased 287,000 shares for \$13.6 million.

On July 26, 2012, the company's Board of Directors approved an increase of \$50 million in the amount of the Company's common stock that may be purchased under the Company's share repurchase program through June 30, 2013, bringing the total authorized under the program to \$975 million since its inception in 1999. Approximately \$69.2 million currently remains available under the company's share repurchase program, including the amount remaining under the Board's previously authorized share repurchase program. This includes the authorization to purchase shares in both the open market and private transactions, and pursuant to a 10b5-1 trading plan or otherwise.

There were 24.1 million and 24.3 million diluted weighted average shares outstanding for the three- and six-month periods, representing decreases of 6.1% and 5.6% over the prior year comparable periods. Diluted earnings per share increased \$0.03 and \$0.07 for the three- and six-month periods, respectively, due to the reductions in shares outstanding, primarily resulting from the share repurchase program. Approximately 23.6 million actual shares of the company's common stock were outstanding as of June 24, 2012.

## 2012 Earnings Guidance Update

The company raised its 2012 guidance for diluted earnings per share and North America and International comparable sales based on solid results for the first six months of the year and reaffirmed all other guidance. The update is as follows:

	Updated Guidance	Previous Guidance
Diluted earnings per share (a)	\$2.45 to \$2.55	\$2.40 to \$2.50
North America comparable sales	+2.0% to +3.0%	+1.5% to +2.5%
International comparable sales	+4.0% to +5.5%	+2.5% to +4.5%

(a) The 2012 fiscal year will consist of 53 weeks. The impact of the 53<sup>rd</sup> week of operations is expected to increase earnings per share by approximately \$0.08 to \$0.10, substantially offsetting the decrease in 2012 from the Incentive Contribution.

The company is changing its policy for providing guidance related to key operating assumptions and earnings. Effective at the end of 2012, the company no longer plans to issue a separate press release in December to announce key operating assumptions and earnings guidance for the following year. Instead, the company now plans to include such guidance with the fourth quarter and full year earnings press release, generally issued in late February. Please visit the "Investor Relations" section of our website for a list of upcoming earnings press release and earnings conference call dates for fiscal 2012 results.

#### **Conference Call**

A conference call is scheduled for August 1, 2012 at 10:00 a.m. Eastern Time to review our second quarter 2012 earnings results. The call can be accessed from the company's web page at <a href="www.papajohns.com">www.papajohns.com</a> in a listen-only mode, or dial 877-312-8816 (U.S. and Canada) or 253-237-1189 (international). The conference call will be available for replay, including by downloadable podcast, through August 7, 2012. The replay can be accessed from the company's web site at <a href="www.papajohns.com">www.papajohns.com</a> or by dialing 855-859-2056 (U.S. and Canada) or 404-537-3406 (international). The Conference ID is 68145372.

## **Forward-Looking Statements**

Certain matters discussed in this press release and other company communications constitute forward-looking statements within the meaning of the federal securities laws. Generally, the use of words such as "expect," "estimate," "believe," "anticipate," "will," "forecast," "plan," "project," or similar words identify forward-looking statements that we intend to be included within the safe harbor protections provided by the federal securities laws. Such statements may relate to projections concerning business performance, revenue, earnings, contingent liabilities, commodity costs, margins, unit growth, and other financial and operational measures. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control. Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements.

The risks, uncertainties and assumptions that are involved in our forward-looking statements include, but are not limited to: aggressive changes in pricing or other marketing or promotional strategies by competitors which may adversely affect sales, including an increase in or continuation of the aggressive pricing and promotional environment; new product and concept developments by food industry competitors; the ability of the company and its franchisees to meet planned growth targets and operate new and existing restaurants profitably, which could be impacted by challenges securing financing, finding suitable store locations or securing required domestic or foreign government permits and approvals; our ability to successfully integrate the operations of franchised restaurants we acquire; the credit performance of our franchise loan program; adverse macroeconomic or business conditions; general economic and political

conditions and resulting impact on consumer buying habits; changes in consumer preferences; increases in or sustained high costs of food ingredients and other commodities, paper, utilities and fuel, including increases related to drought conditions; increased employee compensation, benefits, insurance and similar costs (including the implementation of federal health care legislation); the ability of the company to pass along increases in or sustained high costs to franchisees or consumers; the impact of current or future legal claims and current or proposed legislation impacting our business; the impact that product recalls, food quality or safety issues, and general public health concerns could have on our restaurants; currency exchange and interest rates; credit risk associated with parties to leases of restaurants and commissaries, including those Perfect Pizza locations formerly operated by us, for which we remain contractually liable; risks associated with security breaches, including theft of company and customer information; and increased risks associated with our international operations, including economic and political conditions in our international markets and difficulty in meeting planned sales targets and new store growth for our international operations. These and other risk factors are discussed in detail in "Part I. Item 1A. - Risk Factors" of the Annual Report on Form 10-K for the fiscal year ended December 25, 2011. We undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

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For more information about the company, please visit www.papajohns.com.

#### **Contact:**

Lance Tucker Chief Financial Officer 502-261-4218

## Papa John's International, Inc. and Subsidiaries Consolidated Statements of Income

	<b>Three Months Ended</b>				Six Months Ended			
	Jun	e 24, 2012	Jun	ne 26, 2011	Jun	e 24, 2012	Jun	e 26, 2011
(In thousands, except per share amounts)	(Ur	naudited)	( <b>U</b> :	naudited)	(Uı	naudited)	(U	naudited)
Revenues:								
North America:								
Domestic Company-owned restaurant sales	\$	143,527	\$	127,641	\$	287,342	\$	266,312
Franchise royalties		19,101		18,103		39,619		37,834
Franchise and development fees		206		124		428		309
Domestic commissary sales		126,593		121,027		264,203		248,699
Other sales		11,771		12,370		24,029		25,817
International:								
Royalties and franchise and development fees		4,701		4,049		9,187		7,811
Restaurant and commissary sales		12,680		10,220		25,047		19,219
Total revenues		318,579		293,534		649,855		606,001
Costs and expenses:								
Domestic Company-owned restaurant expenses:								
Cost of sales		32,881		30,162		65,337		62,262
Salaries and benefits		39,839		34,367		78,652		72,016
Advertising and related costs		13,278		11,898		25,977		24,687
Occupancy costs		8,619		7,939		16,517		15,808
Other operating expenses		20,830		18,492		41,248		38,407
Total domestic Company-owned restaurant expenses		115,447		102,858		227,731		213,180
Domestic commissary and other expenses:								
Cost of sales		104,412		103,529		217,250		209,972
Salaries and benefits		9,218		8,651		18,221		17,662
Other operating expenses		13,498		13,084		27,804		26,669
Total domestic commissary and other expenses		127,128		125,264		263,275		254,303
International operating expenses		10,975		8,756		21,367		16,484
General and administrative expenses		31,463		27,617		63,059		56,691
Other general expenses		1,135		1,459		6,809		2,240
Depreciation and amortization		8,104		8,425		16,031		16,737
Total costs and expenses		294,252		274,379		598,272		559,635
Operating income		24,327		19,155		51,583		46,366
Net interest expense		(87)		(88)		(205)		(519)
Income before income taxes		24,240		19,067		51,378		45,847
Income tax expense		8,299		6,014		17,367		15,245
Net income, including noncontrolling interests		15,941		13,053		34,011		30,602
Net income attributable to noncontrolling interests		(1,172)		(929)		(2,498)		(2,051)
Net income, net of noncontrolling interests	\$	14,769	\$	12,124	\$	31,513	\$	28,551
Basic earnings per common share	\$	0.62	\$	0.48	\$	1.32	\$	1.12
Earnings per common share - assuming dilution	\$	0.61	\$	0.47	\$ \$	1.30	\$	1.11
Posio waighted average shores system ding		22 722		25 464		22 902		25 474
Basic weighted average shares outstanding		23,733		25,464		23,893		25,474
Diluted weighted average shares outstanding		24,112		25,685		24,270		25,713

# Papa John's International, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

(In thousands)	June 24, 2012 (Unaudited)		December 25, 2011 (Note)		
Assets					
Current assets:					
Cash and cash equivalents	\$	33,625	\$	18,942	
Accounts receivable, net		27,693		28,169	
Notes receivable, net		4,447		4,221	
Inventories		19,695		20,091	
Prepaid expenses and other current assets		13,428		13,732	
Deferred income taxes		6,240		7,636	
Total current assets		105,128		92,791	
Property and equipment, net		186,567		185,132	
Notes receivable, less current portion, net		10,572		11,502	
Goodwill		78,342		75,085	
Other assets		26,828		25,872	
Total assets	\$	407,437	\$	390,382	
Liabilities and stockholders' equity Current liabilities:					
	\$	32,379	\$	32,966	
Accounts payable Income and other taxes payable	Ф	32,379 4,044	Ф	3,969	
Accrued expenses and other current liabilities		49,666		3,909 44,198	
Total current liabilities		86,089		81,133	
Deferred revenue		8,592		4,780	
Long-term debt		50,000		51,489	
Other long-term liabilities		23,638		22,014	
Long-term accrued income taxes		3,924		3,597	
Deferred income taxes	-	9,648		9,147	
Total liabilities		181,891		172,160	
Total stockholders' equity		225,546		218,222	
Total liabilities and stockholders' equity	\$	407,437	\$	390,382	

Note: The balance sheet at December 25, 2011 has been derived from the audited consolidated financial statements at that date, but does not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

# Papa John's International, Inc. and Subsidiaries Consolidated Statements of Cash Flows

	Six Months Ended						
(In thousands)	Jun	e 24, 2012	June 26, 2011				
		naudited)		audited)			
Operating activities							
Net income, including noncontrolling interests	\$	34,011	\$	30,602			
Adjustments to reconcile net income to net cash provided by	Ψ	31,011	Ψ	20,002			
operating activities:							
Provision for uncollectible accounts and notes receivable		719		(7)			
Depreciation and amortization		16,031		16,737			
Deferred income taxes		1,946		4,332			
Stock-based compensation expense		3,218		3,903			
Excess tax benefit on equity awards		(1,471)		(403)			
Other		2,480		316			
Changes in operating assets and liabilities, net of acquisitions:		,					
Accounts receivable		(75)		(1,167)			
Inventories		533		1,819			
Prepaid expenses and other current assets		417		(246)			
Other assets and liabilities		429		816			
Accounts payable		(587)		(1,970)			
Income and other taxes payable		75		325			
Accrued expenses and other current liabilities		3,297		(1,611)			
Long-term accrued income taxes		327		403			
Deferred revenue		3,812		(924)			
Net cash provided by operating activities		65,162		52,925			
Investing activities							
Purchase of property and equipment		(15,046)		(12,422)			
Loans issued		(1,206)		(1,684)			
Repayments of loans issued		1,730		3,920			
Acquisitions, net of cash acquired		(5,908)		-			
Proceeds from divestitures of restaurants		948		_			
Other		(4)		51			
Net cash used in investing activities		(19,486)		(10,135)			
Financing activities							
Net repayments on line of credit facility		(1,489)		(51,000)			
Excess tax benefit on equity awards		1,471		403			
Tax payments for restricted stock		(822)		(798)			
Proceeds from exercise of stock options		10,400		10,663			
Acquisition of Company common stock		(38,728)		(26,162)			
Distributions to noncontrolling interests		(1,930)		(2,029)			
Other		125		42			
Net cash used in financing activities		(30,973)		(68,881)			
Effect of exchange rate changes on cash and cash equivalents	_	(20)		82			
Change in cash and cash equivalents		14,683		(26,009)			
Cash and cash equivalents at beginning of period		18,942		47,829			
Cash and cash equivalents at end of period	\$	33,625	\$	21,820			