

# Papa John's Announces Third Quarter 2012 Results

## EPS Increased 25.0% on Comparable Sales Increases of 2.5% for North America and 6.9% for International

LOUISVILLE, Ky.--(BUSINESS WIRE)-- Papa John's International, Inc. (NASDAQ: PZZA) today announced financial results for the three and nine months ended September 23, 2012.

## Highlights

- Third quarter earnings per diluted share of \$0.55 in 2012, an increase of 25.0% over earnings per diluted share of \$0.44 in 2011
- 56 global net restaurant openings during the quarter
- 2012 earnings guidance raised to a range of \$2.53 to \$2.63; comparable sales guidance raised for both North America (updated guidance range of +3.0% to +4.0%) and International (updated guidance range of +6.0% to +7.0%)

"During the third quarter, we achieved a significant milestone with the opening of our 4,000th restaurant," said Papa John's founder, chairman, and chief executive officer, John Schnatter. "Consumers and franchisees continue to put a premium on quality and that's where Papa John's wins. This translates into both strong global development and solid comparable sales results."

Third quarter 2012 revenues were \$325.5 million, a 6.5% increase from third quarter 2011 revenues of \$305.7 million. Third quarter 2012 net income was \$13.2 million compared to third quarter 2011 net income of \$11.1 million. Third quarter 2012 diluted earnings per share were \$0.55, compared to third quarter 2011 diluted earnings per share of \$0.44.

Revenues were \$975.4 million for the nine months ended September 23, 2012, a 7.0% increase from revenues of \$911.7 million for the same period in 2011. Net income was \$44.7 million for the nine months ended September 23, 2012 (\$46.8 million excluding the \$2.1 million Incentive Contribution discussed later in this press release), compared to net income of \$39.7 million for the same period in 2011. Diluted earnings per share were \$1.85 for the nine months ended September 23, 2012 (\$1.94 excluding the Incentive Contribution), compared to \$1.55 in the prior year.

## **Global Restaurant and Comparable Sales Information**

	Three Mon	ths Ended	Nine Months Ended		
	Sept. 23, 2012	Sept. 25, 2011	Sept. 23, 2012	Sept. 25, 2011	
Global restaurant sales growth (a)	7.1%	8.3%	7.6%	8.3%	
Global restaurant sales growth, excluding the impact of foreign currency (a)	7.4%	7.6%	8.0%	7.7%	
Comparable sales growth (b)					
Domestic company-owned restaurants	5.0%	6.3%	5.1%	5.0%	
North America franchised restaurants	1.7%	4.9%	2.4%	3.6%	
System-wide North America restaurants	2.5%	5.3%	3.0%	3.9%	

System-wide international restaurants	6.9%	4.7%	7.1%	5.0%

(a) Includes both company-owned and franchised restaurant sales.

(b) Represents the change in year-over-year sales for the same base of restaurants for the same fiscal periods. Comparable sales results for restaurants operating outside of the United States are reported on a constant dollar basis, which excludes the impact of foreign currency translation.

Management believes global restaurant and comparable sales information, as defined in the table above, is useful in analyzing our results since our franchisees pay royalties that are based on a percentage of franchise sales. Franchise sales generate commissary revenue in the United States and in certain international markets. Global restaurant and comparable sales information is also useful in analyzing industry trends and the strength of our brand. Franchise restaurant sales are not included in company revenues.

#### **Revenue and Operating Highlights**

#### Revenues

Consolidated revenues increased \$19.8 million, or 6.5%, for the third quarter of 2012 and increased \$63.7 million, or 7.0%, for the nine months ended September 23, 2012 compared to the same periods in the prior year. The increases in revenues were primarily due to the following:

- Domestic company-owned restaurant sales increased \$14.5 million, or 11.3%, and \$35.5 million, or 9.0%, for the three and nine months ended September 23, 2012, respectively, due to increases in comparable sales of 5.0% and 5.1% and the net acquisition of 50 restaurants in the Denver and Minneapolis markets from a franchisee in the second quarter of 2012.
- North America franchise royalty revenue increased approximately \$800,000, or 4.5%, and \$2.6 million, or 4.7%, for the three and nine months ended September 23, 2012, respectively, primarily due to increases in comparable sales of 1.7% and 2.4% and increases in net franchise restaurants over the prior year. Royalty revenue increases were slightly offset by reduced royalties attributable to the company's net acquisition of the 50 restaurants noted above.
- Domestic commissary sales increased \$1.8 million, or 1.4%, and \$17.3 million, or 4.6%, for the three and nine months ended September 23, 2012, respectively, primarily due to higher commissary product volumes resulting from increases in the volume of restaurant sales, partially offset by lower revenues due to lower commodity costs.
- International revenues increased \$2.5 million, or 16.2%, and increased \$9.7 million, or 22.8%, for the three and nine
  months ended September 23, 2012, respectively, primarily due to increases in the number of restaurants and increases
  in comparable sales of 6.9% and 7.1%, calculated on a constant dollar basis.

#### **Operating Highlights**

All comparisons below are versus the same period of the prior year unless otherwise noted and exclude the Incentive Contribution. See "Marketing Incentive Contribution" below for further information.

Third quarter 2012 income before income taxes was \$21.1 million, compared to \$16.8 million, or a 25.0% increase. Income before income taxes was \$72.4 million for the nine months ended September 23, 2012, compared to \$62.7 million, or a 15.5% increase.

Income before income taxes is summarized in the following table on a reporting segment basis (in thousands):

		Th	ree I	Months Er	nded			Ni	Nine Months Ended				
	S	ept. 23, 2012	S	ept. 25, 2011		crease crease)	S	Sept. 23, 2012	S	Sept. 25, 2011		crease ecrease)	
Domestic company-owned restaurants (a)	\$	5,549	\$	4,273	\$	1,276	\$	27,228	\$	22,577	\$	4,651	
Domestic commissaries North America franchising		6,846 16,070		7,237 15,941		(391) 129		25,990 50,829		21,112 50,190		4,878 639	
International All others		625 732		249 (66)		376 798		1,217 1,598		(817) (742)		2,034 2,340	

Unallocated corporate expenses (b)	(9	9,007)	(11,085)	2,078	(34,198)	(29,371)	(4,827)
Elimination of intersegment losses (profits)		242	297	(55)	(229)	(256)	27
Income before income taxes	2	1,057	16,846	4,211	72,435	62,693	9,742
Incentive Contribution (income)							
expense		(250)	 -	 (250)	3,221	-	 3,221
Income before income taxes, excluding Incentive Contribution	\$ 20	0,807	\$ 16,846	\$ 3,961	\$ 75,656	\$ 62,693	\$ 12,963

(a) The nine months ended September 23, 2012 includes the benefit of a \$1.0 million advertising credit from the Papa John's Marketing Fund related to the Incentive Contribution.

(b) Includes the impact of the Incentive Contribution in 2012 (\$250,000 increase for the three-month period and a \$4.3 million reduction for the nine-month period).

The increase in income before income taxes for the three months ended September 23, 2012, of \$4.0 million is primarily due to the following:

- Domestic company-owned restaurants income improved approximately \$1.3 million primarily due to comparable sales increases as well as favorable commodity costs.
- North America Franchising and International improved due to the previously mentioned increase in net restaurants and strong comparable sales results.
- All others improved approximately \$800,000 primarily due to an improvement in our eCommerce operations due to higher online sales.
- Unallocated corporate expenses decreased due to the prior year including higher franchise incentives and a charge of approximately \$800,000 related to lease obligations associated with our former Perfect Pizza operations in the United Kingdom, partially offset by higher legal and insurance costs.
- These increases were partially offset by a decrease in Domestic commissaries operating results of approximately \$400,000. The decrease was due to lower margins resulting from lower prices charged to restaurants, slightly offset by increased profits from higher restaurant sales.

The increase in income before income taxes for the nine months ended September 23, 2012, of \$13.0 million is primarily due to the following:

- Domestic company-owned restaurants operating income improved approximately \$4.7 million primarily due to comparable sales increases as well as favorable commodity costs.
- Domestic commissaries income improved approximately \$4.9 million primarily due to the increase in net restaurants and comparable sales.
- North America Franchising and International improved due to the previously mentioned increase in net restaurants and strong comparable sales results.
- All others improved approximately \$2.3 million primarily due to an improvement in our eCommerce operations due to higher online sales.
- These increases were slightly offset by higher unallocated corporate expenses primarily due to an increase in short-term management incentives, legal and insurance costs and higher costs related to our operators' conference, partially offset by the prior year including franchise incentives and a charge of approximately \$800,000 related to lease obligations associated with our former Perfect Pizza operations in the United Kingdom.

The effective tax rates were 33.8% for both the three and nine months ended September 23, 2012, representing increases of 4.7% and 1.7% from the prior year rates. Our effective income tax rate may fluctuate from quarter to quarter for various reasons, including the settlement or resolution of specific federal and state issues. The prior year included significant favorable tax resolution items.

The company's free cash flow for the first nine months of 2012 and 2011 was as follows (in thousands):

Sept. 23,	Sept. 25,
2012	2011

Net cash provided by operating activities*	\$ 94,773	\$ 87,216
Purchase of property and equipment	 (26,425)	 (20,647)
Free cash flow	\$ 68,348	\$ 66,569

\*The increase in net cash provided by operating activities is primarily due to higher operating income and favorable changes in working capital.

We define free cash flow as net cash provided by operating activities (from the consolidated statements of cash flows) less the purchase of property and equipment. We view free cash flow as an important measure because it is a factor that management uses in determining the amount of cash available for discretionary investment. Free cash flow is not a term defined by accounting principles generally accepted in the United States ("GAAP") and as a result our measure of free cash flow might not be comparable to similarly titled measures used by other companies. Free cash flow should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP measures.

See the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission for additional information concerning our operating results and cash flow for the three- and nine-month periods ended September 23, 2012.

#### **Global Restaurant Unit Data**

At September 23, 2012, there were 4,029 Papa John's restaurants operating in all 50 states and in 34 countries, as follows:

	Domestic Company- owned	Franchised North America	Total North America	International	System-wide
Third Quarter					
Beginning - June 24, 2012	643	2,475	3,118	855	3,973
Opened	2	45	47	28	75
Closed	-	(9)	(9)	(10)	(19)
Acquired	1	3	4	-	4
Divested	(3)	(1)	(4)	-	(4)
Ending - September 23, 2012	643	2,513	3,156	873	4,029
<u>Year-to-date</u>					
Beginning - December 25, 2011	598	2,463	3,061	822	3,883
Opened	2	127	129	83	212
Closed	(3)	(31)	(34)	(32)	(66)
Acquired	57	11	68	-	68
Divested	(11)	(57)	(68)	-	(68)
Ending - September 23, 2012	643	2,513	3,156	873	4,029
Restaurants at September 25, 2011	597	2,413	3,010	770	3,780
Year-over-year restaurant unit growth	46	100	146	103	249
% increase	7.7%	4.1%	4.9%	13.4%	6.6%

Our development pipeline as of September 23, 2012 included approximately 1,500 restaurants (300 restaurants in North America and 1,200 restaurants internationally), the majority of which are scheduled to open over the next six years.

#### Marketing Incentive Contribution

As previously announced, in connection with a new multi-year supplier agreement, the company received a \$5.0 million supplier marketing payment in the first quarter of 2012. The company is recognizing the supplier marketing payment evenly as income over the five-year term of the agreement (\$250,000 per quarter). The company then contributed the supplier marketing payment to the Papa John's Marketing Fund ("PJMF"), an unconsolidated, non-profit corporation, for the benefit of domestic

restaurants. The company's contribution to PJMF was fully expensed in the first quarter of 2012.

PJMF elected to distribute the \$5.0 million supplier marketing payment to the domestic system as advertising credits in the first quarter of 2012. Our domestic company-owned restaurants' portion of the adverting credits resulted in an increase in income before income taxes of approximately \$1.0 million in the first quarter.

The overall impact of the two transactions described above, which are collectively defined as the "Incentive Contribution," increased income before income taxes \$250,000 in the third quarter of 2012 and reduced income before income taxes by approximately \$3.2 million for the nine-month period, as outlined in the table below. The impact for full-year 2012 will be a reduction to income before income taxes of approximately \$3.0 million (diluted earnings per share reduction of \$0.08).

The following table reconciles our GAAP financial results to the adjusted financial results, excluding the impact of the Incentive Contribution, for the three and nine months ended September 23, 2012:

	٦	hree Mont	ths E	nded	Nine Months Ended				
(In thousands, except per share amounts)		Sept. 23, 2012		Sept. 25, 2011		Sept. 23, 2012		ept. 25, 2011	
Income before income taxes, as reported Incentive Contribution	\$	21,057 (250)	\$	16,846 -	\$	72,435 3,221	\$	62,693 -	
Income before income taxes, excluding Incentive Contribution	\$	20,807	\$	16,846	\$	75,656	\$	62,693	
Net income, as reported Incentive Contribution	\$	13,151 (159)	\$	11,123 -	\$	44,664 2,116	\$	39,674 -	
Net income, excluding Incentive Contribution	\$	12,992	\$	11,123	\$	46,780	\$	39,674	
Earnings per diluted share, as reported Incentive Contribution	\$	0.55	\$	0.44	\$	1.85 0.09	\$	1.55 -	
Earnings per diluted share, excluding Incentive Contribution	\$	0.55	\$	0.44	\$	1.94	\$	1.55	

The non-GAAP measures shown above, which exclude the Incentive Contribution, should not be construed as a substitute for or a better indicator of the company's performance than the company's GAAP measures. Management believes presenting the financial information excluding the impact of the Incentive Contribution is important for purposes of comparison to prior year results. In addition, management uses these non-GAAP measures to allocate resources, and analyze trends and underlying operating performance. Annual cash bonuses, and certain long-term incentive programs for various levels of management, are based on financial measures that exclude the Incentive Contribution.

## Share Repurchase Activity

The company repurchased 515,000 shares of its common stock for \$25.4 million during the three months ended September 23, 2012 and repurchased 1.5 million shares for \$64.1 million during the nine months ended September 23, 2012. Subsequent to quarter-end through October 24, 2012, the company repurchased 107,000 shares for \$5.6 million. Approximately \$51.8 million remains available under the company's share repurchase program.

There were 23.7 million and 24.1 million diluted weighted average shares outstanding for the three- and nine-month periods, representing decreases of 5.7% and 5.6% over the prior year comparable periods. Diluted earnings per share increased \$0.03 and \$0.10 for the three- and nine-month periods, respectively, due to the reductions in shares outstanding, primarily resulting from the share repurchase program. Approximately 23.1 million actual shares of the company's common stock were outstanding as of September 23, 2012.

#### 2012 Guidance Update

The company provided the following 2012 guidance updates:

	Updated Guidance	Previous Guidance
Diluted earnings per share (a)	\$2.53 to \$2.63	\$2.45 to \$2.55

North America comparable sales	+3.0% to +4.0%	+2.0% to +3.0%
International comparable sales	+6.0% to +7.0%	+4.0% to +5.5%
Capital expenditures	\$43 to \$48 million	\$47 to \$52 million
Worldwide net unit openings North America International	240-280 125-145 115-135	240-280 110-130 130-150

(a) The 2012 fiscal year will consist of 53 weeks. The impact of the 53<sup>rd</sup> week of operations is expected to increase earnings per share by approximately \$0.08 to \$0.10, substantially offsetting the decrease in 2012 from the Incentive Contribution.

All other guidance remains unchanged.

The company will be announcing key operating assumptions and earnings guidance for 2013 in conjunction with its fourth quarter and full year 2012 earnings press release to be issued in late February 2013.

## **Conference Call**

A conference call is scheduled for November 1, 2012 at 10:00 a.m. Eastern Time to review our third quarter 2012 earnings results. The call can be accessed from the company's web page at <u>www.papajohns.com</u> in a listen-only mode, or dial 877-312-8816 (U.S. and Canada) or 253-237-1189 (international). The conference call will be available for replay, including by downloadable podcast, through November 7, 2012. The replay can be accessed from the company's web site at <u>www.papajohns.com</u> or by dialing 855-859-2056 (U.S. and Canada) or 404-537-3406 (international). The Conference ID is 68145839.

## Forward-Looking Statements

Certain matters discussed in this press release and other company communications constitute forward-looking statements within the meaning of the federal securities laws. Generally, the use of words such as "expect," "estimate," "believe," "anticipate," "will," "forecast," "plan," "project," or similar words identify forward-looking statements that we intend to be included within the safe harbor protections provided by the federal securities laws. Such statements may relate to projections concerning business performance, revenue, earnings, contingent liabilities, commodity costs, margins, unit growth, and other financial and operational measures. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict and many of which are beyond our control. Therefore, actual outcomes and results may differ materially from those matters expressed or implied in such forward-looking statements.

The risks, uncertainties and assumptions that are involved in our forward-looking statements include, but are not limited to: aggressive changes in pricing or other marketing or promotional strategies by competitors which may adversely affect sales, including an increase in or continuation of the aggressive pricing and promotional environment; new product and concept developments by food industry competitors; increases in or sustained high costs of food ingredients and other commodities. paper, utilities and fuel, including increases related to drought conditions; the ability of the company and its franchisees to meet planned growth targets and operate new and existing restaurants profitably, which could be impacted by challenges securing financing, finding suitable store locations or securing required domestic or foreign government permits and approvals; our ability to successfully integrate the operations of franchised restaurants we acquire; the credit performance of our franchise loan program; adverse macroeconomic or business conditions; general economic and political conditions, including increasing tax rates, and their resulting impact on consumer buying habits; changes in consumer preferences; increased employee compensation, benefits, insurance and similar costs (including the implementation of federal health care legislation); the ability of the company to pass along increases in or sustained high costs to franchisees or consumers; the impact of current or future legal claims and current or proposed legislation impacting our business; the impact that product recalls, food quality or safety issues, and general public health concerns could have on our restaurants; currency exchange and interest rates; credit risk associated with parties to leases of restaurants and commissaries, including those Perfect Pizza locations formerly operated by us, for which we remain contractually liable; risks associated with security breaches, including theft of company and customer information; and increased risks associated with our international operations, including economic and political conditions in our international markets and difficulty in meeting planned sales targets and new store growth for our international operations. These and other risk factors are discussed in detail in "Part I. Item 1A. - Risk Factors" of the Annual Report on Form 10-K for the fiscal year ended December 25, 2011. We undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

## Papa John's International, Inc. and Subsidiaries Consolidated Statements of Income

September 23, 2012         September 23, 2011         September 23, 2012         September 23, 2012         September 23, 2011           (In housands, except per share amounts):         (Unaudited)         (Unaudited)         (Unaudited)         (Unaudited)           Revenues::         Domestic Company-owned restaurant sales         \$ 143,299         \$ 128,787         \$ 430,641         \$ 395,099           Franchise royatties         18,777         17,967         56,396         55,801           Franchise and development fees         12,561         12,368         36,610         38,185           International:         Royatties and franchise and development fees         13,449         11,467         38,496         11,865           Total revenues         325,514         305,668         975,369         911,669         107,028           Cost of asles         34,054         32,229         99,391         94,491         53,612         118,239         107,028           Cost of asles         34,054         32,229         99,391         94,491         52,652           Cost of asles         34,054         32,229         99,391         94,491         52,652           Cost of asles         34,054         32,229         99,391         94,491         52,652         107,028<		Three Mor	nths Ended	Nine Months Ended				
amounts)         (Unaudited)         (Unaudited)         (Unaudited)         (Unaudited)         (Unaudited)           North America:         Domestic Company-owned restaurant sales         \$ 143,299         \$ 128,787         \$ 430,641         \$ 395,099           Franchise royalties         18,777         17,967         \$ 58,396         \$ 55,801           Franchise and development fees         160         155         \$ 588         464           Domestic commissary sales         12,581         12,368         36,610         38,185           International:         Royalties and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,568         30,568           Costs and expenses:         Costs and expenses:         30,568         37,7269         911,669           Domestic Company-owned restaurant expenses:         21,490         18,858         62,702         24,304           Other operating expenses         21,490         18,858         62,702         24,304           Other operating expenses         21,490         18,858         345,967         319,665           Domestic commissary and other expenses         9,654         8,840		September 23, 2012	September 25, 2011	September 23, 2012	September 25, 2011			
Revenues:         North America:           Domestic Company-owned restaurant sales         \$ 143,299         \$ 128,787         \$ 430,641         \$ 395,099           Franchise royaltes         18,777         17,967         58,396         55,801           Franchise royaltes         12,581         12,368         36,610         38,185           International:         Royaltes and franchise and development fees         14,452         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:         Domestic Company-owned restaurant expenses:         34,054         32,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,320         11,790         39,897         36,477           Occupany costs         9,185         8,496         2,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic Company-owned restaurant expenses         118,236								
North America: Domestic Company-owned restaurant sales         \$ 143,299         \$ 128,787         \$ 430,641         \$ 395,099           Franchise royalites         18,777         17,967         58,396         55,801           Franchise and development flees         132,666         130,870         396,689         379,569           Other sales         12,581         12,368         36,610         38,185           International: Royalites and franchise and development flees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,689           Costs and expenses: Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,827         35,012         118,239         107,028           Salaries and benefits         39,4054         32,229         99,391         94,491           Other operating expenses         21,490         18,858         62,732         57,265           Total domestic Company-owned restaurant expenses         9,185         8,496         25,702         24,304           Other operating expenses <td< td=""><td>,</td><td>(Unaudited)</td><td>(Unaudited)</td><td>(Unaudited)</td><td>(Unaudited)</td></td<>	,	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)			
Domestic Company-owned restaurant sales         \$ 143,299         \$ 128,787         \$ 430,641         \$ 395,099           Franchise royalites         160         155         588         484           Domestic commissary sales         12,581         12,368         36,610         38,185           International: Revalues and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Cost and expenses: Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,567         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Cost of sales         21,490         18,858         62,738         57,265           Total domestic company-owned restaurant expenses:         21,490         18,858         62,738         57,265           Total domestic company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses <td></td> <td></td> <td></td> <td></td> <td></td>								
restaurant sales         \$         143,299         \$         128,787         \$         430,041         \$         395,099           Franchise and development fees         160         155         58.801         55.801           Pranchise and development fees         12,056         130,870         399,669         379,569           Other sales         12,281         12,368         36,610         38,185           International:         Royalties and franchise and development fees         4,562         4,054         13,769         11,865           Royalties and franchise and development fees         4,582         4,054         13,769         11,865           Total revenues         325,514         305,668         975,369         911,669           Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,867         35,012         118,239         107,028           Advertising and related costs         13,920         11,700         39,897         36,477           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565      D								
Franchise royallies         18,777         17,967         58,396         55,801           Franchise and development fees         160         155         588         464           Domestic commissary sales         132,666         130,870         396,869         379,569           Other sales         12,581         12,368         36,610         38,185           International:         Royalties and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686         306,868           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:         Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,687         35,012         118,239         107,028         Adventising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         27,702         24,304         Other operating expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         Cost of sales         111,114 </td <td></td> <td>¢ 440.000</td> <td>¢ 400 707</td> <td>¢ 400.044</td> <td>¢ 005.000</td>		¢ 440.000	¢ 400 707	¢ 400.044	¢ 005.000			
Franchise and development fees         160         155         588         444           Domestic commissary sales         132,666         130,870         396,869         379,569           Other sales         12,581         12,368         36,610         38,185           International: Royalites and franchise and development fees         4,582         4,054         13,769         11,865           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses: Domestic Company-owned restaurant expenses:         22,529         99,391         94,491           Salaries and benefits         39,567         35,012         118,239         107,028           Advertising and related costs         13,820         11,700         39,897         36,477           Octopancy costs         9,185         8,496         25,702         24,304           Nother operating expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         21,490         18,858         62,738         57,265           Cost of sales         111,114         110,387         328,364         320,359         Salaries and benefits         9,654         8,840         27,875         26,502								
Domestic commissary sales         132,666         130,870         396,869         379,569           Other sales         12,581         12,368         36,610         38,185           International:         Royalties and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:         Domestic company-owned restaurant expenses:         22,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic commissary and other expenses:         118,236         106,385         345,967         319,565           Domestic commissary and other expenses         14,082         13,381         41,886         40,050           Total domestic commissary and ot	2							
Other sales         12,581         12,368         36,610         38,185           International: Royalties and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         325,514         305,668         975,369         911,669           Costs and expenses: Domestic Company-owned restaurant expenses: Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         21,490         18,858         62,738         57,265           Domestic commissary and other expenses:         21,490         18,858         345,967         319,565           Domestic commissary and other expenses         114,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         366,911           International operating expenses         11,394         9,634         32,761         26,118 <td>•</td> <td></td> <td></td> <td></td> <td></td>	•							
International: Royallies and franchise and development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses: Domestic company-owned restaurant expenses: Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses: Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Tot	•							
Royalties and franchise and development lees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:		12,581	12,368	36,610	38,185			
development fees         4,582         4,054         13,769         11,865           Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:         Domestic Company-owned restaurant expenses:         99,587         35,012         118,239         107,028           Cost of sales         34,054         32,229         99,331         94,491         Salaries and benefits         39,567         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477         Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         118,236         106,385         345,967         319,665           Domestic commissary and other expenses:         0.654         8,840         27,875         26,602           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         114,082         132,608         398,125         386,911           International operating expenses         14,082         132,608         398,12								
Restaurant and commissary sales         13,449         11,467         38,496         30,686           Total revenues         325,514         305,668         975,369         911,669           Costs and expenses:         Domestic Company-owned restaurant expenses:         22,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Octupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses:         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         1,394         9,634         32,761         26,118           General and administr								
Total revenues         325,514         305,668         975,369         911,669           Costs and expenses: Domestic Company-owned restaurant expenses: Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,587         36,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         9,654         8,840         27,875         26,6502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         1,211         4,777         8,020         7,017           Depreciation and amonization         8,192         7,974         24,223         24,711           Total costs and expenses <td>•</td> <td></td> <td></td> <td></td> <td></td>	•							
Costs and expenses: Domestic Company-owned restaurant expenses:         34,054         32,229         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses:         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         2,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other operating expenses         12,205         16,958         72,788         63,324           Other operating expenses         21,205         16,958         72,788         63,324           Other operating expenses	-							
Domestic Company-owned restaurant expenses:         Operating         99,391         94,491           Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses:         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         0,654         8,840         27,875         26,502           Cott of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         132,608         398,125         386,911           International operating expenses         1,345         132,608         398,125         364,911           International operating expenses         1,211         4,777         8,020	Total revenues	325,514	305,668	975,369	911,669			
restaurant expenses:       34,054       32,229       99,391       94,491         Salaries and benefits       39,587       35,012       118,239       107,028         Advertising and related costs       13,920       11,790       39,897       36,477         Occupancy costs       9,185       8,496       25,702       24,304         Other operating expenses       21,490       18,858       62,738       57,265         Total domestic Company-owned restaurant expenses       118,236       106,385       345,967       319,565         Domestic commissary and other expenses:       111,114       110,387       328,364       320,359         Salaries and benefits       9,654       8,840       27,875       26,502         Other operating expenses       14,082       13,381       41,886       40,050         Total domestic commissary and other expenses       134,850       132,608       398,125       386,911         International operating expenses       11,394       9,634       32,761       26,118         General and administrative expenses       1,211       4,777       8,020       7,017         Depreciation and amortization       8,192       7,974       24,223       24,711         Total costs and expenses	Costs and expenses:							
Cost of sales         34,054         32,229         99,391         94,491           Salaries and benefits         39,887         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         134,850         132,608         398,125         386,911           Intergeneral expenses         1,211         4,777         8,020         7,017           Depreciation and amoritzation         8,192         7,974								
Salaries and benefits         39,587         35,012         118,239         107,028           Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         1118,236         106,385         345,967         319,565           Dother operating expenses         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         1,211         4,777         8,020         7,017           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211	restaurant expenses:							
Advertising and related costs         13,920         11,790         39,897         36,477           Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         113,4850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses	Cost of sales	34,054	32,229	99,391	94,491			
Occupancy costs         9,185         8,496         25,702         24,304           Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:         50,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Other operating expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         7,112         4,906         24,479		39,587	35,012	118,239	107,028			
Other operating expenses         21,490         18,858         62,738         57,265           Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses:	Advertising and related costs	13,920	11,790	39,897	36,477			
Total domestic Company-owned restaurant expenses         118,236         106,385         345,967         319,565           Domestic commissary and other expenses: Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112	Occupancy costs	9,185	8,496	25,702	24,304			
restaurant expenses       118,236       106,385       345,967       319,565         Domestic commissary and other expenses:       Cost of sales       111,114       110,387       328,364       320,359         Salaries and benefits       9,654       8,840       27,875       26,502         Other operating expenses       14,082       13,381       41,886       40,050         Total domestic commissary and other expenses       134,850       132,608       398,125       386,911         International operating expenses       11,394       9,634       32,761       26,118         General and administrative expenses       30,426       27,332       93,485       84,023         Other general expenses       1,211       4,777       8,020       7,017         Depreciation and amortization       8,192       7,974       24,223       24,711         Total costs and expenses       304,309       288,710       902,581       848,345         Operating income       21,205       16,958       72,788       63,324         Net interest expense       (148)       (112)       (353)       (631)         Income before income taxes       7,112       4,906       24,479       20,151         Net income, including noncontrollin	Other operating expenses	21,490	18,858	62,738	57,265			
Domestic commissary and other expenses:         Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906<	Total domestic Company-owned							
expenses:         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,322         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         7,112         4,906         24,479         20,151           Net income, including interests         13,945         11,940         47,956         42,542           Net income attributable to         13,945         11,940         47,956         4	restaurant expenses	118,236	106,385	345,967	319,565			
Cost of sales         111,114         110,387         328,364         320,359           Salaries and benefits         9,654         8,840         27,875         26,502           Other operating expenses         14,082         13,381         41,886         40,050           Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956	Domestic commissary and other							
Salaries and benefits Other operating expenses Total domestic commissary and other expenses         9,654         8,840         27,875         26,502           Total domestic commissary and other expenses         14,082         13,381         41,886         40,050           International operating expenses General and administrative expenses         11,394         9,634         32,761         26,118           Other general expenses         11,394         9,634         32,761         26,118           Other general expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income Income before income taxes         21,057         16,958         72,788         63,324           Income before income taxes         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542								
Other operating expenses Total domestic commissary and other expenses         14,082         13,381         41,886         40,050           International operating expenses General and administrative expenses         134,850         132,608         398,125         386,911           International operating expenses General and administrative expenses         11,394         9,634         32,761         26,118           Other general expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income Net interest expense         21,205         16,958         72,788         63,324           Income before income taxes Income tax expense         21,057         16,846         72,435         62,693           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         13,945         11,940         47,956         42,542	Cost of sales	111,114	110,387	328,364	320,359			
Total domestic commissary and other expenses         134,850         132,608         398,125         386,911           International operating expenses General and administrative expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         13,945         11,940         47,956         42,542	Salaries and benefits	9,654	8,840	27,875	26,502			
other expenses         134,850         132,608         398,125         386,911           International operating expenses         11,394         9,634         32,761         26,118           General and administrative expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542	Other operating expenses	14,082	13,381	41,886	40,050			
International operating expenses $11,394$ $9,634$ $32,761$ $26,118$ General and administrative expenses $30,426$ $27,332$ $93,485$ $84,023$ Other general expenses $1,211$ $4,777$ $8,020$ $7,017$ Depreciation and amortization $8,192$ $7,974$ $24,223$ $24,711$ Total costs and expenses $304,309$ $288,710$ $902,581$ $848,345$ Operating income $21,205$ $16,958$ $72,788$ $63,324$ Net interest expense $(148)$ $(112)$ $(353)$ $(631)$ Income before income taxes $21,057$ $16,846$ $72,435$ $62,693$ Income tax expense $7,112$ $4,906$ $24,479$ $20,151$ Net income, including noncontrolling interests $13,945$ $11,940$ $47,956$ $42,542$	Total domestic commissary and							
General and administrative       30,426       27,332       93,485       84,023         Other general expenses       1,211       4,777       8,020       7,017         Depreciation and amortization       8,192       7,974       24,223       24,711         Total costs and expenses       304,309       288,710       902,581       848,345         Operating income       21,205       16,958       72,788       63,324         Net interest expense       (148)       (112)       (353)       (631)         Income before income taxes       21,057       16,846       72,435       62,693         Income tax expense       7,112       4,906       24,479       20,151         Net income, including noncontrolling interests       13,945       11,940       47,956       42,542         Net income attributable to       13,945       11,940       47,956       42,542	other expenses	134,850	132,608	398,125	386,911			
expenses         30,426         27,332         93,485         84,023           Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542	International operating expenses	11,394	9,634	32,761	26,118			
Other general expenses         1,211         4,777         8,020         7,017           Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542	General and administrative							
Depreciation and amortization         8,192         7,974         24,223         24,711           Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542	expenses	30,426		93,485	84,023			
Total costs and expenses         304,309         288,710         902,581         848,345           Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         11,940         47,956         42,542         11,940         1	Other general expenses	1,211	4,777	8,020	7,017			
Operating income         21,205         16,958         72,788         63,324           Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         11,940         47,956         42,542	Depreciation and amortization	8,192	7,974	24,223	24,711			
Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         6         11,940         47,956         42,542	Total costs and expenses	304,309	288,710	902,581	848,345			
Net interest expense         (148)         (112)         (353)         (631)           Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         6         11,940         47,956         42,542	Operating income	21,205	16,958	72,788	63,324			
Income before income taxes         21,057         16,846         72,435         62,693           Income tax expense         7,112         4,906         24,479         20,151           Net income, including noncontrolling interests         13,945         11,940         47,956         42,542           Net income attributable to         62,693         11,940         47,956         42,542								
Income tax expense7,1124,90624,47920,151Net income, including noncontrolling interests13,94511,94047,95642,542Net income attributable to	-		16,846	72,435				
Net income, including noncontrolling interests13,94511,94047,95642,542Net income attributable to								
noncontrolling interests13,94511,94047,95642,542Net income attributable to	-							
		13,945	11,940	47,956	42,542			
noncontrolling interests (794) (817) (3,292) (2,868)	Net income attributable to							
	noncontrolling interests	(794)	(817)	(3,292)	(2,868)			

Net income, net of noncontrolling interests	\$ 13,151	\$ 11,123	\$ 44,664	\$ 39,674
Basic earnings per common share	\$ 0.57	\$ 0.45	\$ 1.89	\$ 1.57
Earnings per common share - assuming dilution	\$ 0.55	\$ 0.44	\$ 1.85	\$ 1.55
Basic weighted average shares outstanding	23,268	24,964	23,685	25,302
Diluted weighted average shares outstanding	 23,721	25,146	 24,107	25,528

# Papa John's International, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

(In thousands)	September 23, 2012 (Unaudited)		December 25, 	
	()		()	
Assets				
Current assets: Cash and cash equivalents	\$	25,353	\$	18,942
Accounts receivable, net	φ	23,353 33,072	φ	28,169
Notes receivable, net		4,245		4,221
Inventories		21,419		20,091
Prepaid expenses and other current assets		13,172		15,765
Deferred income taxes		8,409		7,636
Total current assets		105,670		94,824
Property and equipment, net		185,596		181,910
Notes receivable, less current portion, net		12,757		11,502
Goodwill		78,971		75,085
Other assets		29,485		27,061
Total assets	\$	412,479	\$	390,382
Lickilitics and stack aldered any ity				
Liabilities and stockholders' equity Current liabilities:				
Accounts payable	\$	34,072	\$	32,966
Income and other taxes payable	Ψ	10,217	Ψ	3,969
Accrued expenses and other current liabilities		53,026		44,198
Total current liabilities		97,315		81,133
Deferred revenue		8,019		4,780
Long-term debt		50,000		51,489
Other long-term liabilities		24,611		22,014
Long-term accrued income taxes		4,220		3,597
Deferred income taxes		10,508		9,147
Total liabilities		194,673		172,160
Total stockholders' equity		217,806		218,222
Total liabilities and stockholders' equity	\$	412,479	\$	390,382

Note: The balance sheet at December 25, 2011 has been derived from the audited consolidated financial statements at that

date, but does not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

## Papa John's International, Inc. and Subsidiaries Consolidated Statements of Cash Flows

	Nine Months Ended				
(In thousands)			12 September 25, 2011		
		(Unaudited)		(Unaudited)	
Operating activities					
Net income, including noncontrolling interests	\$	47,956	\$	42,542	
Adjustments to reconcile net income to net cash provided by operating activities:					
Provision for uncollectible accounts and notes receivable		1,250		882	
Depreciation and amortization		24,223		24,711	
Deferred income taxes		647		5,219	
Stock-based compensation expense		4,932		5,266	
Excess tax benefit on equity awards		(1,717)		(576)	
Other		3,789		1,272	
Changes in operating assets and liabilities, net of acquisitions:					
Accounts receivable		(6,018)		(3,071)	
Inventories		(1,188)		201	
Prepaid expenses and other current assets		3,138		4,102	
Other assets and liabilities		(1,463)		1,000	
Accounts payable		1,106		3,896	
Income and other taxes payable		6,248		3,023	
Accrued expenses and other current liabilities		7,258		(228)	
Long-term accrued income taxes		623		55	
Deferred revenue		3,989		(1,078)	
Net cash provided by operating activities		94,773		87,216	
Investing activities					
Purchase of property and equipment		(26,425)		(20,647)	
Loans issued		(3,951)		(2,598)	
Repayments of loans issued		2,620		4,542	
Acquisitions, net of cash acquired		(6,175)		-	
Proceeds from divestitures of restaurants		1,068		-	
Other		4		62	
Net cash used in investing activities		(32,859)		(18,641)	
Financing activities					
Net repayments on line of credit facility		(1,489)		(49,000)	
Excess tax benefit on equity awards		1,717		576	
Tax payments for restricted stock		(846)		(1,041)	
Proceeds from exercise of stock options		11,399		10,981	
Acquisition of Company common stock		(64,146)		(49,579)	
Distributions to noncontrolling interests		(2,431)		(3,129)	
Other		174		97	
Net cash used in financing activities		(55,622)		(91,095)	
Effect of exchange rate changes on cash and cash equivalents		119		67	
Change in cash and cash equivalents		6,411		(22,453)	
Cash and cash equivalents at beginning of period		18,942		47,829	
Cash and cash equivalents at end of period	\$	25,353	\$	25,376	

Papa John's International, Inc. Lance Tucker, Chief Financial Officer, 502-261-4218

Source: Papa John's International, Inc.

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